

TOWN OF PLYMOUTH

FISCAL YEAR

JULY 1, 2019 - JUNE 30, 2020



Barbara F. Postcard
TOWN CLERK

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**ORIGINAL BUDGET
AS ADOPTED BY THE TOWN COUNCIL
ON
APRIL 22, 2019**

FY 2019-2020 BUDGET

	Grand List	Collection Rate	Grand List Adj for Collections
Motor Vehicle Grand List	93,018,505	95.0%	88,367,580
Personal Property Grand List	34,955,133	95.5%	33,382,152
Real Estate Grand List	625,882,850	98.5%	616,494,607
Total Grand List	753,856,488		738,244,339

Proposed Mill Rate 40.63

Gross Tax Dollars - Real Estate	25,050,328
Gross Tax Dollars - Personal Property	1,356,433
Gross Tax Dollars - Motor Vehicles	3,590,683
Total Gross Tax Dollars	29,997,444

Less: Circuit Breaker Exemption	(102,260)
Firefighter/Ambulance Exemption	(54,395)
Veterans Exemption	(8,750)

Budgeted Tax Revenue - Real Estate	24,884,923
Budgeted Tax Revenue - Personal Property	1,356,433
Budgeted Tax Revenue - Motor Vehicles	3,590,683
Total Budgeted Tax Revenue	29,832,039

MILL RATE CALCULATION

	Grand List	Collection Rate	Grand List Adj for Collections
Motor Vehicle Grand List	93,018,505	95.0%	88,367,580
Personal Property Grand List	34,955,133	95.5%	33,382,152
Real Estate Grand List	625,882,850	98.5%	616,494,607
Total Grand List	753,856,488		738,244,339

Total Expenses = Net Revenue Needed	41,844,117	41,844,117
MV Tax Revenue \$93,018,505 @ 95% collection rate		(3,590,683)
Personal Property Revenue \$34,955,133 @ 95.5% collection rate		(1,356,433)
Revenues from Other Sources	(12,012,078)	(12,012,078)
Net Tax Revenue Needed	29,832,039	24,884,923
Addback Exemptions	165,405	165,405
Gross Tax Dollars Needed - Total Real Estate	29,997,444	25,050,328

FY 2020 Approved Mill Rate 40.63

FY 2019 Mill Rate 39.69

Mill Rate Increase/(Decrease) 0.94

FY 2019-2020 BUDGET

	2020 Budget	2019 Budget	Difference	% Change
Total Municipal Expenditures (1)	16,478,106	16,426,602	51,502	0.31%
Total Board of Education	24,487,790	24,037,790	450,000	1.87%
Capital & N/R Exp.	878,221	527,677	350,544	66.43%
Total Expenditures	41,844,117	40,992,069	852,048	2.08%
Real Estate Tax Revenue	24,884,923	24,261,379		
Personal Property Tax Revenue	1,356,433	1,207,725		
MV Tax Revenue	3,590,683	3,400,735		
Total Tax Revenue	29,832,039	28,869,839	962,200	3.33%
Other Revenues	12,012,078	12,122,230	(110,152)	-0.91%
Total Revenue	41,844,117	40,992,069	852,048	2.08%

(1) Capital	350,544
Debt Service	(80,723)
Other Municipal	582,227
	<u>852,048</u>

FY 2019-2020 ESTIMATED GENERAL FUND REVENUE

Description	FY 2017 Actual	FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2020	FY 2020	2020 BOF Proposed	
					Mayor Proposed	BOF Proposed	vs. 2019 Budget Change	% Change
TAXES								
Current Real Estate Taxes	24,171,619	25,415,900	25,231,792	24,261,379	24,618,975	24,884,923	623,544	2.57%
Current MV Taxes	2,466,928	2,650,951	2,688,810	3,400,735	3,552,563	3,590,683	189,948	5.59%
Current Personal Property Taxes	-	-	-	1,207,725	1,342,033	1,356,433	148,708	12.31%
Prior Years Taxes	476,105	500,000	549,583	500,000	500,000	500,000	-	0.00%
Interest & Liens	299,264	250,000	310,926	250,000	250,000	250,000	-	0.00%
Motor Vehicle Supplement	522,081	300,000	323,996	365,000	365,000	365,000	-	0.00%
Aircraft Registrations	180	600	720	600	720	720	120	20.00%
60 Day GAAP Adjustment	54,700	-	(8,694)	-	-	-	-	0.00%
Collection Agency Fees	-	20,000	4,171	20,000	1,000	1,000	(19,000)	-95.00%
Tax Refunds	(8,775)	(35,000)	(3,182)	(35,000)	(35,000)	(35,000)	-	0.00%
PILOT- Ret. Community	13,243	15,000	16,244	15,000	15,000	15,000	-	0.00%
PILOT-Housing Authority	15,000	15,000	5,000	15,000	15,000	5,000	(10,000)	-66.67%
PILOT-Telephone Access	898	-	38,421	-	-	-	-	0.00%
TOTAL TAXES	28,011,242	29,132,451	29,157,786	30,000,440	30,625,291	30,933,759	933,319	3.11%
DEPARTMENT REVENUES								
Foreclosure/Town Prop Sales	16,602	10,000	-	-	-	-	-	0.00%
Town Clerks Office	169,456	139,700	177,599	139,700	137,900	137,900	(1,800)	-1.29%
Planning & Zoning	6,307	4,000	7,325	4,750	4,750	4,750	-	0.00%
Zoning Bd of Appeals	1,155	2,000	2,330	2,000	2,000	2,000	-	0.00%
Fire Marshals Office	585	2,750	625	2,750	2,750	2,750	-	0.00%
Police Department	47,752	12,850	28,536	18,850	22,700	22,700	3,850	20.42%
Communications/Dispatch	3,450	2,000	3,625	2,000	3,500	3,500	1,500	75.00%
Public Directors Office	66,492	30,500	84,850	35,500	26,000	26,000	(9,500)	-26.76%
Wetlands/Conservation Com	795	1,000	3,772	1,000	1,000	1,000	-	0.00%
Building Department	78,503	69,500	89,208	67,000	71,500	72,500	5,500	8.21%
Terryville Library	4,643	6,500	3,935	5,000	4,000	4,000	(1,000)	-20.00%
Recreation Services	1,618	1,200	1,250	2,500	2,500	2,500	-	0.00%
Comptrollers Office	13,352	-	-	500	5,000	5,000	4,500	900.00%
TOTAL DEPARTMENT REVENUES	410,711	282,000	403,054	281,550	283,600	284,600	3,050	1.08%
GOVERNMENT GRANTS								
PILOT_Pequot	69,784	65,316	65,316	33,955	33,955	33,955	-	0.00%
PILOT-Federal	-	1,500	3,452	1,500	-	-	(1,500)	-100.00%
PILOT-State Property	458	7,119	458	5,936	5,936	5,936	-	0.00%
Tax Relief-Elderly	-	2,000	-	-	-	-	-	0.00%
Circuit Breaker	94,460	100,000	-	-	-	-	-	0.00%
Veterans Exemptions	7,533	9,300	8,515	5,000	-	-	(5,000)	-100.00%
Disability Exemption	2,515	3,200	2,465	-	-	-	-	0.00%
Civil Preparedness	-	-	-	-	-	-	-	0.00%
ECS Grant	9,699,711	7,483,238	8,442,379	9,778,621	9,778,621	9,778,621	-	0.00%
Out Placement-Excess Cost	794,139	3,066,765	699,304	650,000	466,314	466,314	(183,686)	-28.26%
Adult Education	11,637	10,924	11,657	11,411	11,411	11,411	-	0.00%
Misc. State of CT	39	-	17	-	-	-	-	0.00%
Misc. State Grants	-	19,287	152,434	19,287	-	-	(19,287)	-100.00%
Munic Rev Sharing - MV Tax Grants	255,581	367,902	-	-	-	-	-	0.00%
Munic Rev Sharing - Sales Tax Funds	-	266,550	-	-	-	-	-	0.00%
Municipal Stabilization Grant	-	-	571,063	-	-	-	-	0.00%
TOTAL GOVERNMENT GRANTS	10,935,857	11,403,101	9,957,060	10,505,710	10,296,237	10,296,237	(209,473)	-1.99%

FY 2019-2020 ESTIMATED GENERAL FUND REVENUE

Description	FY 2017 Actual	FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2020 Mayor Proposed	FY 2020 BOF Proposed	2020 BOF Proposed vs. 2019 Budget Change % Change	
OTHER REVENUE								
Judicial Refunds	2,422	7,500	5,174	7,500	5,000	5,000	(2,500)	-33.33%
Investment Income	94	10,000	10,765	10,000	15,000	15,000	5,000	50.00%
WPCA Insurance Reimbursement	46,350	65,000	50,000	65,000	65,000	65,000	-	0.00%
Insurance Reimbursements	2,026	10,000	300	5,000	1,000	1,000	(4,000)	-80.00%
Miscellaneous	11,200	5,000	17,440	5,000	5,000	5,000	-	0.00%
Miscellaneous Grants	-	-	-	-	-	-	-	0.00%
TOTAL OTHER REVENUE	62,091	97,500	83,678	92,500	91,000	91,000	(1,500)	-1.62%
OTHER FINANCING SOURCES								
Operating Transfers In	222,437	110,500	76,950	111,870	213,251	238,521	126,651	113.21%
TOTAL OTHER FINANCING SOURCES	222,437	110,500	76,950	111,870	213,251	238,521	126,651	113.21%
TOTAL REVENUES	39,642,338	41,025,552	39,678,528	40,992,069	41,509,379	41,844,117	852,048	2.08%

FY 2019-2020 ESTIMATED GENERAL FUND EXPENDITURES

Department	Description	FY 2017 Actual	Amended FY 2018 Budget	Original FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2020 Mayor Recommend	FY 2020 BOF Recommend	2020 BOF Recommend vs. 2019 Budget Change	% Change
001	Mayors Office	149,530	153,123	153,123	147,724	154,135	154,422	155,705	1,570	1.02%
002	Town Council	4,422	5,575	5,575	5,315	5,575	5,575	5,575	-	0.00%
003	Human Resources	38,331	42,800	38,000	42,634	44,000	43,100	43,100	(900)	-2.05%
005	Comptrollers Office	279,244	284,123	269,623	283,988	271,989	278,115	293,115	21,126	7.77%
006	Central Supply	112,721	148,291	113,591	145,183	116,451	137,958	137,958	21,507	18.47%
007	Town Treasurer	3,600	3,600	3,600	3,600	3,600	3,600	3,600	-	0.00%
011	Registrars	57,420	58,100	58,100	42,801	59,110	62,678	62,793	3,683	6.23%
012	Clerical Staff	-	114,256	114,256	112,408	110,511	135,612	135,612	25,101	22.71%
013	Board of Finance	92,941	229,900	229,900	131,817	430,800	300,050	250,050	(180,750)	-41.96%
014	Assessors Office	110,246	98,363	98,363	83,055	103,008	101,135	101,135	(1,873)	-1.82%
015	Board of Tax Review	538	800	800	430	800	800	800	-	0.00%
016	Tax Collector	131,707	97,882	97,882	76,283	99,016	80,238	80,474	(18,542)	-18.73%
017	Legal Services	83,124	92,750	122,750	76,587	112,900	101,000	101,000	(11,900)	-10.54%
019	Property & Casualty	893,827	978,627	1,002,626	962,969	1,031,923	1,055,172	1,055,172	23,249	2.25%
020	Employee Benefits	3,050,513	3,154,700	3,253,200	3,008,833	3,193,700	3,242,700	3,232,700	39,000	1.22%
021	Benefits Heart & Hypertension	1,426	21,000	21,000	1,078	21,500	1,500	1,500	(20,000)	-93.02%
022	Town Clerks Office	114,583	126,650	126,650	108,467	139,111	125,366	125,602	(13,509)	-9.71%
023	Judge of Probate	84,516	5,140	5,140	5,140	5,140	5,500	5,500	360	7.00%
027	Special Services	5,388	18,925	18,925	4,424	5,425	5,425	5,425	-	0.00%
GENERAL GOVERNMENT		5,214,076	5,634,605	5,733,104	5,242,738	5,908,694	5,839,946	5,796,816	(111,878)	-1.89%
-										
031	Fire Marshals Office	68,336	69,800	69,800	66,548	70,710	75,207	75,445	4,735	6.70%
032	Police Department	2,103,718	2,326,862	2,374,362	2,230,877	2,329,327	2,410,151	2,431,351	102,024	4.38%
033	Emergency Management	29,969	30,100	30,100	25,390	43,100	39,650	39,650	(3,450)	-8.00%
034	Dog Warden/Animal Control	15,178	18,450	18,450	12,333	58,250	43,250	43,250	(15,000)	-25.75%
035	Communications/Dispatch	409,348	507,277	473,677	490,546	525,725	522,725	522,725	(3,000)	-0.57%
036	Fire Department	225,211	241,305	238,805	241,023	232,805	236,605	239,405	6,600	2.83%
037	Terryville Station	23,729	20,550	22,550	20,310	22,550	22,650	22,650	100	0.44%
038	Plymouth Station	15,846	30,950	14,100	30,010	14,100	27,900	27,900	13,800	97.87%
039	Fall Mountain Station	12,242	13,200	12,700	12,956	12,700	14,100	14,100	1,400	11.02%
PUBLIC SAFETY		2,903,578	3,258,494	3,254,544	3,129,992	3,309,267	3,392,238	3,416,476	107,209	3.24%
-										
026	Town Hall Maintenance	275,583	297,545	297,545	209,953	212,825	200,460	200,460	(12,365)	-5.81%
030	Utilities	638,764	583,000	583,000	568,836	469,471	465,000	465,000	(4,471)	-0.95%
040	Snow Removal	359,486	387,350	387,350	366,125	387,350	403,500	408,500	21,150	5.46%
041	Highway Department	705,350	779,248	835,248	643,629	680,648	708,698	648,698	(31,950)	-4.69%
043	Facilities	48,284	64,000	59,000	62,165	72,100	76,300	76,300	4,200	5.83%
044	Transfer Station	537,051	616,797	566,797	608,248	576,947	660,447	661,213	84,266	14.61%
046	Public Works Directors Office	137,845	141,467	141,467	79,911	88,626	89,302	89,302	676	0.76%
047	Maintenance Garage	428,685	423,098	423,098	407,568	423,411	421,311	480,604	57,193	13.51%
051	Building Department	77,583	78,733	77,733	78,485	77,533	81,183	81,183	3,650	4.71%
PUBLIC WORKS & BUILDING		3,208,631	3,371,238	3,371,238	3,024,921	2,988,911	3,106,201	3,111,260	122,349	4.09%
-										
060	Human Services	2,111	2,350	2,200	2,219	2,200	2,500	2,500	300	13.64%
061	Public Health Services	55,425	60,125	61,375	45,996	55,700	53,376	53,376	(2,324)	-4.17%
062	Health	67,460	66,835	65,735	66,770	66,885	66,715	66,715	(170)	-0.25%
065	Ambulance Corps	42,922	42,265	42,265	40,995	42,617	44,590	44,590	1,973	4.63%
066	No. Central Mental Health	860	860	860	857	860	857	857	(3)	-0.35%
067	Elderly Transport - Dial a Ride	28,509	47,500	47,500	28,404	35,000	32,500	32,500	(2,500)	-7.14%
HEALTH AND SOCIAL SERVICES		197,286	219,935	219,935	185,240	203,262	200,538	200,538	(2,724)	-1.34%
-										
070	Terryville Library	459,213	473,268	473,268	368,963	448,182	466,149	466,149	17,967	4.01%
071	Plymouth Library	22,000	22,000	22,000	10,000	7,333	7,000	-	(7,333)	-100.00%
LIBRARIES		481,213	495,268	495,268	378,963	455,515	473,149	466,149	10,634	2.33%
-										
080	Recreation Services	179,207	202,034	202,034	199,282	200,176	201,376	202,426	2,250	1.12%
PARKS AND RECREATION		179,207	202,034	202,034	199,282	200,176	201,376	202,426	2,250	1.12%
-										
090	Interest Payments	626,680	648,381	602,381	647,681	793,763	682,241	682,241	(111,522)	-14.05%
091	Principal Payments	2,275,827	2,292,766	2,287,766	2,292,377	2,390,370	2,376,169	2,421,169	30,799	1.29%
DEBT SERVICE		2,902,508	2,941,147	2,890,147	2,940,058	3,184,133	3,058,410	3,103,410	(80,723)	-2.54%
-										
024	Planning & Zoning - Land Use	128,782	140,094	140,094	651	131,044	132,681	132,681	1,637	1.25%
025	Zoning Bd of Appeals	929	3,750	3,750	2,162	2,700	3,200	3,200	500	18.52%
049	Wetlands/Conservation Comm	3,083	5,100	5,100	2,416	4,600	4,600	4,600	-	0.00%

FY 2019-2020 ESTIMATED GENERAL FUND EXPENDITURES

Department	Description	FY 2017 Actual	Amended FY 2018 Budget	Original FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2020 Mayor Recommend	FY 2020 BOF Recommend	2020 BOF Recommend vs. 2019 Budget	
									Change	% Change
095	Cemeteries	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-	0.00%
096	Historic Properties	1,063	3,000	3,000	773	3,000	3,000	3,000	-	0.00%
097	Economic Development	14,368	29,800	29,800	12,591	29,300	31,550	31,550	2,250	7.68%
	LAND USE	154,223	187,744	187,744	24,593	176,644	181,031	181,031	4,387	2.48%
									-	
099	BOARD OF EDUCATION	23,681,178	24,212,790	24,212,790	23,112,707	24,037,790	24,237,790	24,487,790	450,000	1.87%
									-	
100	CAPITAL PROJECTS	553,156	506,249	458,749	546,161	527,677	818,699	878,221	350,544	66.43%
	TOTAL GENERAL FUND EXPENSES	39,475,056	41,029,502	41,025,552	38,784,655	40,992,069	41,509,379	41,844,117	852,048	2.08%

2019-2020 ESTIMATED REVENUES

Account Number	Description	FY 2017 Actual	FY 2018 Budget	FY 2018 Actual	FY 2019 Actual @ 12/31/18	FY 2019 Budget	FY 2020 Mayor Proposed	FY 2020 BOF Proposed	2020 BOF Proposed vs. 2019 Budget Change	% Change
101-11-016-001	Current Real Estate Taxes	24,170,203	25,415,900	25,231,792	13,452,304	24,261,379	24,618,975	24,884,923	623,544	2.57%
101-11-016-009	Current MV Taxes	2,466,928	2,650,951	2,688,810	3,075,757	3,400,735	3,552,563	3,590,683	189,948	5.59%
101-11-016-011	Current Personal Property Taxes				701,157	1,207,725	1,342,033	1,356,433	148,708	12.31%
101-11-016-002	Prior Years Taxes	476,105	500,000	549,583	369,993	500,000	500,000	500,000	-	0.00%
101-11-016-003	Interest & Liens	299,264	250,000	310,926	142,298	250,000	250,000	250,000	-	0.00%
101-11-016-004	Motor Vehicle Supplement	522,081	300,000	323,996	4,229	365,000	365,000	365,000	-	0.00%
101-11-016-005	Aircraft Registrations	180	600	720	1,292	600	720	720	120	20.00%
101-11-016-006	60 Day GAAP Adjustment	54,700	-	(8,694)	-	-	-	-	-	0.00%
101-11-016-007	Tax Clearing	1,416	-	-	(100,655)	-	-	-	-	0.00%
101-11-016-008	Collection Agency Fees	-	20,000	4,171	64	20,000	1,000	1,000	(19,000)	-95.00%
101-11-016-010	Tax Refunds	(8,775)	(35,000)	(3,182)	(29,245)	(35,000)	(35,000)	(35,000)	-	0.00%
016	Tax Collector	27,982,101	29,102,451	29,098,121	17,617,195	29,970,439	30,595,291	30,913,759	943,320	3.15%
101-11-017-001	Foreclosure/Town Prop Sales	16,602	10,000	-	81,187	-	-	-	-	0.00%
017	Foreclosure/Town Prop Sales	16,602	10,000	-	81,187	-	-	-	-	0.00%
101-11-022-001	Recording Fees	52,135	55,000	54,957	41,700	55,000	55,000	55,000	-	0.00%
101-11-022-002	Conveyance Tax	82,526	60,000	99,424	60,521	60,000	60,000	60,000	-	0.00%
101-11-022-003	Sports Licenses	2,150	1,800	126	429	1,800	1,800	1,800	-	0.00%
101-11-022-004	Vital Statistics	297	600	6,615	4,968	600	600	600	-	0.00%
101-11-022-005	Misc-Town Clerk	20,641	20,500	16,070	11,147	20,500	20,500	20,500	-	0.00%
101-11-022-006	Historical Documents	1,999	1,800	-	-	1,800	-	-	(1,800)	-100.00%
101-11-022-007	Farm Land Preservation	9,709	-	408	-	-	-	-	-	0.00%
022	Town Clerks Office	169,456	139,700	177,599	118,765	139,700	137,900	137,900	(1,800)	-1.29%
101-11-024-001	Zoning Permits	2,512	2,000	5,070	1,080	2,000	2,000	2,000	-	0.00%
101-11-024-002	Public Hearings	1,645	1,000	545	700	1,000	1,000	1,000	-	0.00%
101-11-024-003	Sub-Division Hearings	870	1,000	440	-	1,000	1,000	1,000	-	0.00%
101-11-024-005	Blight Fees	-	-	425	25	-	-	-	-	0.00%
101-11-024-006	Land Use Application Fee	-	-	-	-	-	-	-	-	0.00%
101-11-024-007	Land Use System Fee	1,280	-	845	190	750	750	750	-	0.00%
024	Planning & Zoning	6,307	4,000	7,325	1,995	4,750	4,750	4,750	-	0.00%
101-11-025-001	Zoning Bd of Appeals	1,155	2,000	2,330	790	2,000	2,000	2,000	-	0.00%
025	Zoning Bd of Appeals	1,155	2,000	2,330	790	2,000	2,000	2,000	-	0.00%
101-11-031-001	Fire Marshal	315	1,000	435	185	1,000	1,000	1,000	-	0.00%
101-11-031-002	Fire Hawk Program	270	250	190	110	250	250	250	-	0.00%
101-11-031-003	Fire Marshal Grants	-	1,500	-	1,000	1,500	1,500	1,500	-	0.00%
031	Fire Marshals Office	585	2,750	625	1,295	2,750	2,750	2,750	-	0.00%
101-11-032-001	Gun Permits	10,150	7,500	12,110	4,159	8,500	8,500	8,500	-	0.00%
101-11-032-002	Insurance Reports	1,311	1,000	1,713	640	1,000	1,000	1,000	-	0.00%
101-11-032-003	Extra Duty Reimbursements	25,000	-	-	-	-	-	-	-	0.00%
101-11-032-004	Parking Tickets	555	350	125	115	350	200	200	(150)	-42.86%
101-11-032-005	Hancock Dam Patrol	10,736	4,000	14,587	11,212	9,000	13,000	13,000	4,000	44.44%
032	Police Department	47,752	12,850	28,536	16,126	18,850	22,700	22,700	3,850	20.42%
101-11-035-001	False alarms	3,450	2,000	3,625	2,000	2,000	3,500	3,500	1,500	75.00%
035	Communications/Dispatch	3,450	2,000	3,625	2,000	2,000	3,500	3,500	1,500	75.00%
101-11-046-001	Public Works-Misc Permits	6,779	-	3,522	-	-	-	-	-	0.00%
101-11-046-003	Transfer Station Permits	10,155	8,000	10,197	5,195	8,000	8,000	8,000	-	0.00%
101-11-046-004	Metal Reimbursement	49,559	9,000	51,534	15,785	14,000	14,000	14,000	-	0.00%
101-11-046-005	ROW Permits	-	2,000	1,150	3,473	2,000	2,000	2,000	-	0.00%
101-11-046-006	Recycling Reimbursement	-	8,000	7,362	3,922	8,000	-	-	(8,000)	-100.00%
101-11-046-007	Insurance Reimbursement	-	2,000	10	51	2,000	1,000	1,000	(1,000)	-50.00%
101-11-046-008	Misc Income	-	500	700	-	500	500	500	-	0.00%
101-11-046-009	Material/Equipment Sales	1,344	1,000	10,374	-	1,000	500	500	(500)	-50.00%
046	Public Directors Office	66,492	30,500	84,850	28,426	35,500	26,000	26,000	(9,500)	-26.76%
101-11-049-001	Wetlands/Conservation	795	1,000	3,772	360	1,000	1,000	1,000	-	0.00%
049	Wetlands/Conservation Com	795	1,000	3,772	360	1,000	1,000	1,000	-	0.00%
101-11-051-001	Structural Permits	43,382	50,000	56,768	34,414	45,000	45,000	45,000	-	0.00%
101-11-051-002	Electrical Permits	9,060	7,500	7,710	3,790	8,000	8,000	8,000	-	0.00%
101-11-051-003	Demolition Permits	9,260	1,000	2,770	1,327	2,000	2,000	2,000	-	0.00%

2019-2020 ESTIMATED REVENUES

Account Number	Description	FY 2017 Actual	FY 2018 Budget	FY 2018 Actual	FY 2019 Actual @ 12/31/18	FY 2019 Budget	FY 2020 Mayor Proposed	FY 2020 BOF Proposed	2020 BOF Proposed vs. 2019 Budget Change	% Change
101-11-051-004	Plumbing Permits	2,691	3,000	3,245	2,010	3,000	3,000	3,000	-	0.00%
101-11-051-005	Heating Permits	10,870	5,000	11,340	6,350	6,000	7,500	7,500	1,500	25.00%
101-11-051-006	Code Enforcement	240	-	25	-	-	-	-	-	0.00%
101-11-051-007	Permit Application Fees	3,000	3,000	7,350	3,818	3,000	6,000	7,000	4,000	133.33%
051	Building Department	78,503	69,500	89,208	51,709	67,000	71,500	72,500	5,500	8.21%
101-11-070-001	Library-Petty Cash	4,643	6,500	3,935	930	5,000	4,000	4,000	(1,000)	-20.00%
070	Terryville Library	4,643	6,500	3,935	930	5,000	4,000	4,000	(1,000)	-20.00%
101-11-080-001	Recreation-Programs	81,075	86,250	90,530	41,209	82,000	82,000	85,500	3,500	4.27%
101-11-080-002	Sponsorships	3,350	3,000	2,900	-	3,000	3,000	3,000	-	0.00%
101-11-080-003	Facility Rental	1,200	1,200	1,250	100	2,500	2,500	2,500	-	0.00%
101-11-080-004	Parks & Recreations-Donations	418	750	-	10	2,000	2,000	2,000	-	0.00%
101-11-080-005	Parks & Recreation-Grants	750	-	-	6,360	-	10,000	10,000	10,000	0.00%
101-11-080-006	Transfer to Rec Revolving Fund	(85,175)	(90,000)	(93,430)	-	(87,000)	(97,000)	(100,500)	(13,500)	15.52%
080	Recreation Services	1,618	1,200	1,250	47,679	2,500	2,500	2,500	-	0.00%
101-11-005-011	Interest Income-Bank Accounts	13,352	-	-	4,739	500	5,000	5,000	4,500	900.00%
101-12-005-001	Miscellaneous State Revenue	-	-	-	-	-	-	-	-	0.00%
005	Comptrollers Office	13,352	-	-	4,739	500	5,000	5,000	4,500	900.00%
101-12-014-001	PILOT-State Property	458	7,119	458	5,936	5,936	5,936	5,936	-	0.00%
101-12-014-002	Tax Relief-Elderly	-	2,000	-	-	-	-	-	-	0.00%
101-12-014-003	Circuit Breaker	94,460	100,000	-	-	-	-	-	-	0.00%
101-12-014-004	Veterans Exemptions	7,533	9,300	8,515	11,622	5,000	-	-	(5,000)	-100.00%
101-12-014-006	PILOT-Telephone Access	898	-	38,421	500	-	-	-	-	0.00%
101-12-014-007	Disability Exemption	2,515	3,200	2,465	2,578	-	-	-	-	0.00%
101-12-014-008	PILOT- Ret. Community	13,243	15,000	16,244	7,741	15,000	15,000	15,000	-	0.00%
101-12-014-009	PILOT-Housing Authority	15,000	15,000	5,000	-	15,000	15,000	5,000	(10,000)	-66.67%
101-12-014-010	Munic Rev Sharing - MV Tax Grants	255,581	367,902	-	-	-	-	-	-	0.00%
101-12-014-011	Munic Rev Sharing - Sales Tax Funds	-	266,550	-	-	-	-	-	-	0.00%
101-12-014-012	Municipal Stabilization Grant	-	-	571,063	-	-	-	-	-	0.00%
014	Assessors Office	389,688	786,071	642,165	28,377	40,936	35,936	25,936	(15,000)	-36.64%
101-12-023-001	Judicial Refunds	2,422	7,500	5,174	4,845	7,500	5,000	5,000	(2,500)	-33.33%
023	Judge of Probate	2,422	7,500	5,174	4,845	7,500	5,000	5,000	(2,500)	-33.33%
101-12-090-001	Misc. State of CT	39	-	17	-	-	-	-	-	0.00%
090	Misc Income - State of CT	39	-	17	-	-	-	-	-	0.00%
101-12-099-001	ECS Grant	9,699,711	7,483,238	8,442,379	2,444,655	9,778,621	9,778,621	9,778,621	-	0.00%
101-12-099-005	Out Placement-Excess Cost	794,139	3,066,765	699,304	-	650,000	466,314	466,314	(183,686)	-28.26%
101-12-099-006	Adult Education	11,637	10,924	11,657	7,691	11,411	11,411	11,411	-	0.00%
099	Board of Education	10,505,487	10,560,927	9,153,340	2,452,346	10,440,032	10,256,346	10,256,346	(183,686)	-1.76%
101-12-100-002	PILOT_Pequot	69,784	65,316	65,316	11,318	33,955	33,955	33,955	-	0.00%
101-12-100-003	State Grants - Dial a Ride	-	19,287	-	-	19,287	-	-	(19,287)	-100.00%
101-12-100-004	State Grants	-	-	152,434	-	-	-	-	-	0.00%
100	Misc. State Grants	69,784	84,603	217,750	11,318	53,242	33,955	33,955	(19,287)	-36.23%
101-13-100-001	PILOT-Federal	-	1,500	3,452	-	1,500	-	-	(1,500)	-100.00%
100	PILOT-Federal	-	1,500	3,452	-	1,500	-	-	(1,500)	-100.00%
101-14-100-003	WPCA Insurance Reimbursement	46,350	65,000	50,000	32,500	65,000	65,000	65,000	-	0.00%
101-14-100-005	Insurance Reimbursements	2,026	10,000	300	100	5,000	1,000	1,000	(4,000)	-80.00%
101-14-100-006	Investment Income	94	10,000	10,765	-	10,000	15,000	15,000	5,000	50.00%
101-14-100-007	Miscellaneous	11,200	5,000	17,440	562	5,000	5,000	5,000	-	0.00%
100	Other Revenues	59,669	90,000	78,505	33,162	85,000	86,000	86,000	1,000	1.18%
101-14-200-010	Operating Transfers In	222,437	110,500	76,950	-	111,870	213,251	238,521	126,651	113.21%
Total Revenues		39,642,338	41,025,552	39,678,528	20,503,243	40,992,069	41,509,379	41,844,117	852,048	2.08%

2019 - 2020 ESTIMATED EXPENSES

Account Number	Description	FY 2017	Amended	Original	FY 2018	FY 2019	FY 2020	FY 2020	2020 BOF Recommend	
		Actual	FY 2018 Budget	FY 2018 Budget	Actual	Budget	Mayor Recommend	BOF Recommend	vs. 2019 Budget Change	%Change
101-01-001-001	Mayors Salary	65,151	65,878	65,878	65,944	66,866	66,866	68,149	1,283	1.92%
101-01-001-002	Meeting Secretaries	10,893	13,000	13,000	7,741	13,000	10,000	10,000	(3,000)	-23.08%
101-01-001-003	Administrative Assistant	57,170	54,945	54,945	54,881	55,769	56,606	56,606	837	1.50%
101-01-001-004	Benefits - Vacation, Longevity	6,468	6,300	6,300	6,300	6,600	6,000	6,000	(600)	-9.09%
101-01-001-005	Salary Web Master/Tech	1,973	5,000	5,000	2,613	3,900	3,500	3,500	(400)	-10.26%
101-01-001-006	Admin Asst Tmp Coverage	-	-	-	2,551	-	2,200	2,200	2,200	100.00%
101-01-001-014	Advertising	1,093	2,500	2,500	434	2,500	1,500	1,500	(1,000)	-40.00%
101-01-001-016	Expenses	6,783	5,000	5,000	7,260	5,000	7,500	7,500	2,500	50.00%
101-01-001-021	Staff Education	-	500	500	-	500	250	250	(250)	-50.00%
001	Mayors Office	149,530	153,123	153,123	147,724	154,135	154,422	155,705	1,570	1.02%
101-01-002-001	Salary Councilpersons	4,422	5,575	5,575	5,315	5,575	5,575	5,575	-	0.00%
002	Town Council	4,422	5,575	5,575	5,315	5,575	5,575	5,575	-	0.00%
101-01-003-012	Contract Services	29,337	32,000	32,000	32,004	32,000	32,000	32,000	-	0.00%
101-01-003-033	Pre-Employ/Recert Physicals	1,056	1,000	1,000	817	1,000	1,100	1,100	100	10.00%
101-01-003-045	Safety - OSHA Compliance	7,938	9,800	5,000	9,814	11,000	10,000	10,000	(1,000)	-9.09%
003	Human Resources	38,331	42,800	38,000	42,634	44,000	43,100	43,100	(900)	-2.05%
101-01-005-001	Director of Finance - Salary	89,413	90,402	90,402	90,399	91,758	93,134	93,134	1,376	1.50%
101-01-005-003	Salary Staff	90,744	90,246	90,246	71,399	81,706	81,706	81,706	-	0.00%
101-01-005-004	Salary PT	4,235	31,200	31,200	53,054	35,000	32,000	32,000	(3,000)	-8.57%
101-01-005-005	Salary OT	535	3,000	3,000	1,017	1,000	1,000	1,000	-	0.00%
101-01-005-007	Longevity Pay	725	525	525	525	525	775	775	250	47.62%
101-01-005-010	Temp Audit Staff - Contract Serv	43,687	10,500	5,000	16,402	-	-	-	-	0.00%
101-01-005-011	Grant Admin - Contract Serv	-	3,000	3,000	-	-	-	-	-	0.00%
101-01-005-012	Contract Services	3,489	5,000	5,000	2,112	6,000	5,000	20,000	14,000	233.33%
101-01-005-013	Service Contracts	43,077	44,000	35,000	46,691	50,000	60,000	60,000	10,000	20.00%
101-01-005-015	Conferences & Memberships	130	750	750	-	500	500	500	-	0.00%
101-01-005-018	Office Supplies	1,860	1,500	1,500	544	1,500	1,000	1,000	(500)	-33.33%
101-01-005-021	Education/Software	-	1,000	1,000	-	1,000	1,000	1,000	-	0.00%
101-01-005-099	Bank Charges	1,349	3,000	3,000	1,845	3,000	2,000	2,000	(1,000)	-33.33%
005	Comptrollers Office	279,244	284,123	269,623	283,988	271,989	278,115	293,115	21,126	7.77%
101-01-006-010	Memberships - CCM	8,031	8,031	8,031	8,031	8,031	8,031	8,031	-	0.00%
101-01-006-011	Army Strong Program - allocation	-	3,060	3,060	3,060	3,420	4,727	4,727	1,307	38.22%
101-01-006-012	Tech Support	50,001	50,000	50,000	50,000	50,000	50,000	50,000	-	0.00%
101-01-006-013	Service Contracts	19,039	21,200	15,000	20,722	18,000	25,000	25,000	7,000	38.89%
101-01-006-018	Office Supplies	12,667	12,000	12,000	10,148	12,000	10,000	10,000	(2,000)	-16.67%
101-01-006-019	Postage	7,052	11,000	11,000	10,684	9,000	11,000	11,000	2,000	22.22%
101-01-006-024	Car Mileage	2,740	3,000	3,000	2,830	2,500	3,200	3,200	700	28.00%
101-01-006-027	Technology Repairs & Upgrades	5,000	29,000	5,000	28,813	5,000	15,000	15,000	10,000	200.00%
101-01-006-028	Internet Access Fees	8,190	11,000	6,500	10,895	8,500	11,000	11,000	2,500	29.41%
006	Central Supply	112,721	148,291	113,591	145,183	116,451	137,958	137,958	21,507	18.47%
101-01-007-001	Salary Treasurer	3,600	3,600	3,600	3,600	3,600	3,600	3,600	-	0.00%
007	Town Treasurer	3,600	3,600	3,600	3,600	3,600	3,600	3,600	-	0.00%
101-01-011-001	Salary Registrars	30,559	27,000	27,000	27,000	27,405	27,816	27,931	526	1.92%
101-01-011-002	Salary Deputy Registrars	1,695	7,000	7,000	3,443	7,105	7,212	7,212	107	1.51%
101-01-011-004	Wages Election Workers	15,588	11,000	11,000	4,902	11,000	11,000	11,000	-	0.00%
101-01-011-014	Advertising	297	1,000	1,000	-	1,000	1,000	1,000	-	0.00%
101-01-011-015	Conferences & Memberships	650	1,500	1,500	870	1,500	1,500	1,500	-	0.00%
101-01-011-016	Training	2,400	2,000	2,000	490	2,000	2,000	2,000	-	0.00%
101-01-011-017	Printing	2,663	4,000	4,000	2,965	4,000	4,000	4,000	-	0.00%
101-01-011-018	Office Supplies	163	600	600	-	600	600	600	-	0.00%
101-01-011-020	Maintenance & Repairs	2,780	3,000	3,000	2,710	3,500	3,500	3,500	-	0.00%
new account	Software Upgrade and Maint	-	-	-	-	-	3,000	3,000	3,000	100.00%
101-01-011-030	Signs	-	250	250	316	250	250	250	-	0.00%
101-01-011-031	Rentals	550	550	550	-	550	600	600	50	9.09%
101-01-011-052	Canvass	75	200	200	105	200	200	200	-	0.00%
011	Registrars	57,420	58,100	58,100	42,801	59,110	62,678	62,793	3,683	6.23%
101-01-012-003	Salary - FT	-	90,246	90,246	91,042	92,509	133,362	133,362	40,853	44.16%
101-01-012-004	Salary - PT	-	21,258	21,258	20,758	15,252	-	-	(15,252)	-100.00%
101-01-012-005	Salary - Overtime	-	1,002	1,002	78	1,000	500	500	(500)	-50.00%
101-01-012-007	Longevity	-	1,050	1,050	525	1,050	1,050	1,050	-	0.00%
101-01-012-010	Training	-	500	500	-	500	500	500	-	0.00%
101-01-012-011	Office Supplies	-	200	200	5	200	200	200	-	0.00%
012	Clerical Staff	-	114,256	114,256	112,408	110,511	135,612	135,612	25,101	22.71%

2019 - 2020 ESTIMATED EXPENSES

Account Number	Description	FY 2017 Actual	Amended FY 2018 Budget	Original FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2020 Mayor Recommend	FY 2020 BOF Recommend	2020 BOF Recommend vs. 2019 Budget Change	%Change
101-01-013-002	Salary- Meeting Secretary BOF	3,563	4,300	4,300	4,317	4,300	4,300	4,300	-	0.00%
101-01-013-016	Expenses	328	1,500	1,500	-	1,000	750	750	(250)	-25.00%
101-01-013-050	Town Report	-	500	500	-	500	-	-	(500)	-100.00%
101-01-013-051	Town Audit	89,050	78,600	78,600	127,500	80,000	80,000	80,000	-	0.00%
101-01-013-052	Fraud Risk Assessment	-	15,000	15,000	-	15,000	15,000	15,000	-	0.00%
101-01-013-053	Fund Balance Restoration	-	100,000	100,000	-	100,000	100,000	100,000	-	0.00%
101-01-013-099	Reserve for Contingency	-	30,000	30,000	-	230,000	100,000	50,000	(180,000)	-78.26%
013	Board of Finance	92,941	229,900	229,900	131,817	430,800	300,050	250,050	(180,750)	-41.96%
101-01-014-001	Salary Assessor	70,352	72,193	72,193	55,012	72,193	65,000	65,000	(7,193)	-9.96%
101-01-014-004	Salary PT Assessors	21,431	-	-	-	-	-	-	-	0.00%
101-01-014-007	Longevity Pay	475	475	475	375	375	475	475	100	26.67%
101-01-014-013	Service Contracts	16,480	20,995	20,995	20,105	25,440	27,560	27,560	2,120	8.33%
101-01-014-014	Pers. Property Audits	-	3,000	3,000	3,000	3,000	3,000	3,000	-	0.00%
101-01-014-015	Conferences & Memberships	890	500	500	450	500	600	600	100	20.00%
101-01-014-018	Office Supplies	173	500	500	2,806	800	3,500	3,500	2,700	337.50%
101-01-014-021	Education	445	700	700	1,307	700	1,000	1,000	300	42.86%
014	Assessors Office	110,246	98,363	98,363	83,055	103,008	101,135	101,135	(1,873)	-1.82%
101-01-015-004	Salaries	538	500	500	430	500	500	500	-	0.00%
101-01-015-005	Meeting Secretary	-	250	250	-	250	250	250	-	0.00%
101-01-015-015	Conferences	-	50	50	-	50	50	50	-	0.00%
015	Board of Tax Review	538	800	800	430	800	800	800	-	0.00%
101-01-016-001	Salary Tax Collector	51,108	55,632	55,632	51,829	56,466	57,313	57,549	1,083	1.92%
101-01-016-003	Salary FT Staff	38,241	-	-	-	-	-	-	-	0.00%
101-01-016-005	Salary Overtime	-	250	250	11	100	100	100	-	0.00%
101-01-016-007	Longevity Pay	525	-	-	-	-	-	-	-	0.00%
101-01-016-013	Service Contracts	27,923	20,000	20,000	19,095	21,000	20,000	20,000	(1,000)	-4.76%
101-01-016-014	Advertising	567	450	450	573	450	825	825	375	83.33%
101-01-016-015	Conferences & Memberships	984	800	800	275	500	500	500	-	0.00%
101-01-016-018	Office Supplies	712	750	750	55	500	500	500	-	0.00%
101-01-016-020	Collection Agency Fees	11,647	20,000	20,000	4,446	20,000	1,000	1,000	(19,000)	-95.00%
016	Tax Collector	131,707	97,882	97,882	76,283	99,016	80,238	80,474	(18,542)	-18.73%
101-01-017-012	Services Town Atty	32,931	35,000	35,000	28,375	35,000	30,000	30,000	(5,000)	-14.29%
101-01-017-013	Labor Attorney	22,997	20,000	50,000	14,650	40,000	35,000	35,000	(5,000)	-12.50%
101-01-017-014	Foreclosure/Delinquent Exp	20,739	30,000	30,000	17,912	30,000	25,000	25,000	(5,000)	-16.67%
101-01-017-015	Foreclosure Cleanup Exp	5,000	5,000	5,000	630	5,000	5,000	5,000	-	0.00%
101-01-017-017	Grievance Resolution Exp	570	2,000	2,000	14,137	2,000	5,000	5,000	3,000	150.00%
101-01-017-018	Town Owned Properties	887	750	750	884	900	1,000	1,000	100	11.11%
017	Legal Services	83,124	92,750	122,750	76,587	112,900	101,000	101,000	(11,900)	-10.54%
101-01-019-060	Workmens Compensation	512,630	563,000	587,000	553,425	610,000	616,176	616,176	6,176	1.01%
101-01-019-061	Property & Casualty	290,216	310,000	310,000	302,586	312,375	330,087	330,087	17,712	5.67%
101-01-019-062	Umbrella	31,694	41,595	41,595	41,063	43,527	42,110	42,110	(1,417)	-3.26%
101-01-019-063	Public Official Liability	39,641	41,623	41,623	41,241	43,620	44,496	44,496	876	2.01%
101-01-019-064	Police Liability	17,532	18,409	18,409	20,831	18,401	18,303	18,303	(98)	-0.53%
101-01-019-065	Insurance Claims/Deduct	2,114	4,000	4,000	3,824	4,000	4,000	4,000	-	0.00%
019	Property & Casualty	893,827	978,627	1,002,626	962,969	1,031,923	1,055,172	1,055,172	23,249	2.25%
101-01-020-066	Bonding	946	200	200	1,126	200	1,200	1,200	1,000	500.00%
101-01-020-070	Accident & Health	37,713	45,000	45,000	36,147	45,000	45,000	45,000	-	0.00%
101-01-020-071	Pensions - 401A and MERS	618,583	487,000	487,000	620,270	535,000	550,000	555,000	20,000	3.74%
101-01-020-072	Pension - Defined Benefit	328,652	488,000	488,000	653,794	525,000	700,000	755,000	230,000	43.81%
101-01-020-073	Health Insurance	892,406	1,000,000	1,000,000	755,632	875,000	940,000	915,000	40,000	4.57%
101-01-020-074	ACA Fees	21,205	72,000	72,000	20,814	72,000	30,000	30,000	(42,000)	-58.33%
101-01-020-075	Social Security	343,599	360,000	360,000	348,925	380,000	380,000	380,000	-	0.00%
101-01-020-076	Unemployment Compensation	16,733	15,000	15,000	35,863	20,000	25,000	25,000	5,000	25.00%
101-01-020-078	Actuarial Fees	21,138	20,000	20,000	6,440	25,000	25,000	25,000	-	0.00%
101-01-020-079	Wages/Benefit Adj's	2,234	60,000	60,000	-	60,000	45,000	45,000	(15,000)	-25.00%
101-01-020-080	Educational Incentives	38,000	36,000	36,000	36,500	36,500	31,500	31,500	(5,000)	-13.70%
101-01-020-081	Benefits Retirees	637,090	521,500	620,000	438,090	550,000	420,000	375,000	(175,000)	-31.82%
101-01-020-097	Compensated Absence Payouts	92,213	50,000	50,000	55,233	70,000	50,000	50,000	(20,000)	-28.57%
020	Employee Benefits	3,050,513	3,154,700	3,253,200	3,008,833	3,193,700	3,242,700	3,232,700	39,000	1.22%
101-01-021-001	Salary Heart & Hypertension	-	20,000	20,000	-	20,000	-	-	(20,000)	-100.00%
101-01-021-082	Benefits Heart & Hypertension	1,426	1,000	1,000	1,078	1,500	1,500	1,500	-	0.00%
021	Heart & Hypertension	1,426	21,000	21,000	1,078	21,500	1,500	1,500	(20,000)	-93.02%

2019 - 2020 ESTIMATED EXPENSES

Account Number	Description	FY 2017 Actual	Amended FY 2018 Budget	Original FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2020 Mayor Recommend	FY 2020 BOF Recommend	2020 BOF Recommend vs. 2019 Budget Change	%Change
101-01-022-001	Salary Town Clerk	53,237	55,632	55,632	53,513	56,466	57,313	57,549	1,083	1.92%
101-01-022-003	Salary FT Staff	42,087	39,858	39,858	9,534	-	40,853	40,853	40,853	100.00%
101-01-022-005	PT Wages	-	-	-	25,560	55,000	-	-	(55,000)	-100.00%
101-01-022-007	Longevity Pay	325	400	400	-	400	-	-	(400)	-100.00%
101-01-022-012	Records Computer	13,880	23,515	23,515	15,370	20,000	20,000	20,000	-	0.00%
101-01-022-013	Service Contracts	-	950	950	572	950	900	900	(50)	-5.26%
101-01-022-015	Conferences & Memberships	1,348	1,495	1,495	390	1,495	1,500	1,500	5	0.33%
101-01-022-018	Office Supplies	1,344	800	800	1,493	800	800	800	-	0.00%
101-01-022-021	Education	420	800	800	250	800	800	800	-	0.00%
101-01-022-023	Vital Statistics	60	200	200	68	200	200	200	-	0.00%
101-01-022-052	Ordinance Codification	1,883	3,000	3,000	1,717	3,000	3,000	3,000	-	0.00%
022	Town Clerks Office	114,583	126,650	126,650	108,467	139,111	125,366	125,602	(13,509)	-9.71%
101-01-023-018	Probate Allocation - Bristol	84,516	5,140	5,140	5,140	5,140	5,500	5,500	360	7.00%
023	Judge of Probate	84,516	5,140	5,140	5,140	5,140	5,500	5,500	360	7.00%
101-01-027-012	Family Services	-	11,000	11,000	-	-	-	-	-	0.00%
101-01-027-013	Beautification Committee	2,463	3,500	3,500	1,499	2,000	2,000	2,000	-	0.00%
101-01-027-015	CCM	925	925	925	925	925	925	925	-	0.00%
101-01-027-016	Memorial Day Parade	2,000	2,000	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-01-027-018	Historical Society	-	1,500	1,500	-	500	500	500	-	0.00%
027	Special Services	5,388	18,925	18,925	4,424	5,425	5,425	5,425	-	0.00%
101-02-031-002	Salary- P/T Secretary	11,005	11,165	11,165	11,165	11,332	14,121	14,121	2,789	24.61%
101-02-031-004	Salaries Fire Marshal	49,693	49,544	49,544	47,770	50,287	52,233	52,233	1,946	3.87%
101-02-031-011	Training	1,701	2,500	2,500	1,302	2,500	2,500	2,500	-	0.00%
101-02-031-013	Service Contracts	2,420	2,420	2,420	2,420	2,420	2,420	2,420	-	0.00%
101-02-031-015	Dues & Memberships	625	725	725	705	725	725	725	-	0.00%
101-02-031-017	Fire Code Manual Update	1,305	1,346	1,346	1,346	1,346	1,346	1,346	-	0.00%
101-02-031-018	Office Supplies	396	500	500	473	500	500	500	-	0.00%
101-02-031-020	Vehicle Repairs & Supplie	100	100	100	84	100	100	100	-	0.00%
101-02-031-022	Investigative Equipment	117	500	500	-	500	500	500	-	0.00%
101-02-031-035	Clothing Allowance	371	400	400	265	400	400	400	-	0.00%
101-02-031-042	Wireless Charges	418	600	600	843	600	362	600	-	0.00%
031	Fire Marshals Office	68,336	69,800	69,800	66,548	70,710	75,207	75,445	4,735	6.70%
101-02-032-001	Salary- Police Chief	88,005	92,000	92,000	90,583	95,680	98,168	98,168	2,488	2.60%
101-02-032-002	Salary - Assistant Chief	87,759	91,513	91,513	91,520	94,588	97,058	97,058	2,470	2.61%
101-02-032-003	Salaries F/T	1,127,135	1,261,933	1,309,433	1,147,512	1,212,500	1,231,000	1,231,000	18,500	1.53%
101-02-032-005	Salaries Overtime	182,089	200,000	200,000	276,433	225,000	275,000	275,000	50,000	22.22%
101-02-032-006	Sargents/Shift Supervisor	288,939	352,433	352,433	316,768	363,800	375,000	375,000	11,200	3.08%
101-02-032-007	Seniority Pay	4,900	6,500	6,500	5,600	6,300	6,700	6,700	400	6.35%
101-02-032-008	Salaries Holiday	85,041	92,884	92,884	85,114	95,860	90,000	90,000	(5,860)	-6.11%
101-02-032-009	Salaries Crossing Guards	18,283	20,000	20,000	18,393	20,000	20,000	20,000	-	0.00%
101-02-032-011	Training In-House	63,558	53,500	53,500	54,216	58,000	58,000	58,000	-	0.00%
101-02-032-013	Service Contracts	47,004	51,324	54,324	50,623	54,324	49,000	49,000	(5,324)	-9.80%
101-02-032-015	Dues & Fees	900	3,225	3,225	3,194	3,225	3,225	3,225	-	0.00%
101-02-032-016	Expenses Police Commission	1,742	1,500	1,500	1,056	1,500	1,500	1,500	-	0.00%
101-02-032-018	Office Supplies	9,929	9,500	9,500	8,996	9,500	9,500	9,500	-	0.00%
101-02-032-020	Repairs & Supplies	5,772	10,100	7,100	9,473	7,100	8,000	8,000	900	12.68%
101-02-032-021	Medical Supplies	3,712	6,000	6,000	5,418	7,000	7,500	7,500	500	7.14%
101-02-032-022	Investigative Supplies	2,905	2,450	2,450	3,079	2,450	3,000	3,000	550	22.45%
101-02-032-027	Electrical Repairs & Supp	10,059	7,500	7,500	6,792	8,000	8,000	8,000	-	0.00%
101-02-032-029	Food For Prisoners	611	750	750	761	750	750	750	-	0.00%
101-02-032-033	Physicals - New Hires	1,345	1,500	1,500	611	1,500	2,000	2,000	500	33.33%
101-02-032-035	Clothing Allowance *	26,623	29,000	29,000	25,761	29,000	32,000	52,500	23,500	81.03%
101-02-032-036	Cleaning Allowance	11,750	12,500	12,500	11,375	12,500	12,500	12,500	-	0.00%
101-02-032-037	Vehicle Cleaning	1,694	4,000	4,000	897	3,000	2,000	2,500	(500)	-16.67%
101-02-032-042	Wireless Charges	6,161	4,500	4,500	6,270	4,500	6,000	6,200	1,700	37.78%
101-02-032-052	Exam Expenses	-	1,000	1,000	-	1,000	1,000	1,000	-	0.00%
101-02-032-056	Junk Car Removal	-	250	250	-	250	250	250	-	0.00%
101-02-032-058	Duty ammunition and targets	9,073	11,000	11,000	10,432	12,000	12,000	12,000	-	0.00%
101-02-032-059	Firearms, helmets and storage	18,731	-	-	-	-	-	-	-	0.00%
new account	Temporary Shelter	-	-	-	-	-	1,000	1,000	1,000	100.00%
032	Police Department	2,103,718	2,326,862	2,374,362	2,230,877	2,329,327	2,410,151	2,431,351	102,024	4.38%
101-02-033-004	Salary Director	5,200	5,200	5,200	5,200	5,200	5,200	5,200	-	0.00%
101-02-033-011	Training	-	300	300	130	300	300	300	-	0.00%
101-02-033-013	Generator Maintenance	19,201	17,000	17,000	14,404	30,000	26,000	26,000	(4,000)	-13.33%

2019 - 2020 ESTIMATED EXPENSES

Account Number	Description	FY 2017	Amended	Original	FY 2018	FY 2019	FY 2020	FY 2020	2020 BOF Recommend	
		Actual	FY 2018 Budget	FY 2018 Budget	Actual	Budget	Mayor Recommend	BOF Recommend	vs. 2019 Budget	%Change
101-02-033-015	Dues & Fees	-	100	100	-	100	100	100	-	0.00%
101-02-033-016	Emergency Expenses	22	1,000	1,000	1,088	1,000	1,500	1,500	500	50.00%
101-02-033-020	Repairs & Supplies	-	500	500	1,546	500	500	500	-	0.00%
101-02-033-026	Equipment Supplies	-	500	500	-	500	500	500	-	0.00%
101-02-033-029	Food Supplies	357	300	300	18	300	300	300	-	0.00%
101-02-033-040	Utilities	5,012	5,000	5,000	2,776	5,000	5,000	5,000	-	0.00%
101-02-033-041	Wireless Charges	176	200	200	228	200	250	250	50	25.00%
033	Emergency Management	29,969	30,100	30,100	25,390	43,100	39,650	39,650	(3,450)	-8.00%
101-02-034-004	PT Dog Warden Salary	6,928	10,000	10,000	4,833	50,000	40,000	40,000	(10,000)	-20.00%
101-02-034-006	Rabies Clinic	-	200	200	-	-	-	-	-	-
101-02-034-016	Dog Pound Expenses	7,500	7,500	7,500	7,500	7,500	2,500	2,500	(5,000)	-66.67%
101-02-034-035	Clothing Allowance	500	500	500	-	500	500	500	-	0.00%
101-02-034-036	Cleaning Allowance	250	250	250	-	250	250	250	-	0.00%
034	Dog Warden/Animal Control	15,178	18,450	18,450	12,333	58,250	43,250	43,250	(15,000)	-25.75%
101-02-035-002	Salary Secretary	1,169	1,200	1,200	766	1,200	1,200	1,200	-	0.00%
101-02-035-003	Salary F/T Communications	254,130	295,452	264,452	295,093	300,000	300,000	300,000	-	0.00%
101-02-035-004	Salary PT	70,838	80,000	70,000	79,808	75,000	75,000	75,000	-	0.00%
101-02-035-005	Salary - Overtime	36,325	31,500	25,000	31,930	25,000	25,000	25,000	-	0.00%
101-02-035-007	Seniority Pay	200	1,025	1,025	1,225	1,025	1,025	1,025	-	0.00%
101-02-035-011	Salary - Training	5,448	5,000	5,000	227	5,000	5,000	5,000	-	0.00%
101-02-035-013	Service Contracts	39,232	40,000	40,000	39,734	50,000	50,000	50,000	-	0.00%
101-02-035-014	Advertising	32	-	-	-	-	-	-	-	0.00%
101-02-035-015	Antenna Rental - Thomaston	-	6,150	24,000	-	24,000	24,000	24,000	-	0.00%
101-02-035-016	Phone Lines - Comm upgrade	-	8,000	8,000	1,410	8,000	5,000	5,000	(3,000)	-37.50%
101-02-035-017	Tech Support	-	35,000	35,000	35,000	35,000	35,000	35,000	-	0.00%
101-02-035-018	Office Supplies	120	-	-	-	-	-	-	-	0.00%
101-02-035-025	System Repairs	1,050	-	-	-	-	-	-	-	0.00%
101-02-035-027	Electrical Repairs	166	-	-	-	-	-	-	-	0.00%
101-02-035-041	Electricity	638	-	-	1,432	1,500	1,500	1,500	-	0.00%
101-02-035-042	Low Band Hotline	-	3,950	-	3,920	-	-	-	-	0.00%
035	Communications/Dispatch	409,348	507,277	473,677	490,546	525,725	522,725	522,725	(3,000)	-0.57%
101-02-036-002	Secretary Fire Commission	1,028	1,800	1,800	1,153	1,800	1,800	1,800	-	0.00%
101-02-036-003	Secr Fire House Building Comm	-	1,000	1,000	-	-	-	-	-	0.00%
101-02-036-012	Contract Services	23,200	22,000	22,000	23,379	22,000	22,000	22,000	-	0.00%
101-02-036-013	Building Maintenance	17,507	20,000	20,000	20,351	20,000	20,000	20,000	-	0.00%
101-02-036-015	Conferences & Memberships	110	400	400	245	400	400	400	-	0.00%
101-02-036-016	Expenses - Fire Commission	200	400	400	-	400	400	400	-	0.00%
101-02-036-018	Office Supplies	-	200	200	-	200	200	200	-	0.00%
101-02-036-020	Truck Repairs	11,156	10,200	10,200	11,810	10,200	11,000	11,000	800	7.84%
101-02-036-021	Education	15,675	19,000	19,000	17,860	19,000	19,000	19,000	-	0.00%
101-02-036-022	Janitorial Supplies	1,442	1,700	1,700	1,230	1,700	2,000	2,000	300	17.65%
101-02-036-025	Equipment	8,640	8,750	8,750	8,961	8,750	8,750	8,750	-	0.00%
101-02-036-026	Pressurized Tank Repair	3,098	3,000	3,000	2,851	3,000	3,000	3,000	-	0.00%
101-02-036-027	Radio Repairs	4,557	4,500	4,500	4,500	4,500	4,500	4,500	-	0.00%
101-02-036-028	Ladder Truck Test/Rep	9,678	11,500	11,500	9,888	11,500	11,000	11,000	(500)	-4.35%
101-02-036-029	Food Supplies	292	300	300	300	300	300	300	-	0.00%
101-02-036-030	Radio Replacement Program	1,900	1,900	1,900	1,900	1,900	1,900	1,900	-	0.00%
101-02-036-033	Physicals	17,757	14,500	12,000	18,020	12,000	18,000	18,000	6,000	50.00%
101-02-036-037	Hose Program	2,040	2,040	2,040	2,038	2,040	2,040	2,040	-	0.00%
101-02-036-048	Refuse Removal	560	1,100	1,100	1,120	1,100	1,100	1,100	-	0.00%
101-02-036-052	Refurbish Trucks	746	1,000	1,000	1,036	1,000	1,000	1,000	-	0.00%
101-02-036-053	Extinguisher Refills	1,588	1,600	1,600	862	1,600	1,600	1,600	-	0.00%
101-02-036-054	Fresh Air Maintenance	12,417	12,540	12,540	12,545	12,540	12,540	12,540	-	0.00%
101-02-036-055	Training Equipment	3,481	3,375	3,375	3,374	3,375	3,375	3,375	-	0.00%
101-02-036-056	Haz Mat	1,980	2,000	2,000	1,944	2,000	2,000	2,000	-	0.00%
101-02-036-057	Protective Gear	23,006	24,500	24,500	24,500	24,500	24,500	24,500	-	0.00%
101-02-036-059	Wireless Charges	2,851	3,100	3,100	3,106	3,100	3,100	3,100	-	0.00%
101-02-036-060	Firemen's Compensation	42,000	50,000	50,000	50,000	45,000	40,000	45,000	-	0.00%
101-02-036-061	Expenses - Fire Chief	3,500	3,500	3,500	3,500	3,500	3,500	3,500	-	0.00%
101-02-036-062	Expenses - Ass't Chief	4,500	4,500	4,500	4,500	4,500	4,500	4,500	-	0.00%
101-02-036-063	Hurst Program	7,800	7,800	7,800	7,800	7,800	10,000	7,800	-	0.00%
101-02-036-064	Hydrant/Plan Review	2,500	2,500	2,500	2,250	2,500	2,500	2,500	-	0.00%
101-02-036-065	Background Checks	-	600	600	-	600	600	600	-	0.00%
036	Fire Department	225,211	241,305	238,805	241,023	232,805	236,605	239,405	6,600	2.83%

2019 - 2020 ESTIMATED EXPENSES

Account Number	Description	FY 2017	Amended	Original	FY 2018	FY 2019	FY 2020	FY 2020	2020 BOF Recommend	
		Actual	FY 2018	FY 2018			Actual	Budget	Mayor	BOF
101-02-037-012	Terryville Janitor	2,700	2,800	2,800	2,800	2,800	2,900	2,900	100	3.57%
101-02-037-040	Heat	8,266	5,750	6,750	5,154	6,750	6,750	6,750	-	0.00%
101-02-037-041	Electricity, Gas & Water	11,683	11,000	11,000	11,378	11,000	11,000	11,000	-	0.00%
101-02-037-042	Telephone	1,080	1,000	2,000	978	2,000	2,000	2,000	-	0.00%
037	Terryville Station	23,729	20,550	22,550	20,310	22,550	22,650	22,650	100	0.44%
101-02-038-012	Plymouth Janitor	2,400	2,500	2,500	2,400	2,500	2,900	2,900	400	16.00%
101-02-038-040	Heat	5,877	16,100	4,600	15,999	4,600	12,000	12,000	7,400	160.87%
101-02-038-041	Electricity, Gas & Water	5,617	9,800	5,000	9,274	5,000	11,000	11,000	6,000	120.00%
101-02-038-042	Telephone	1,953	2,550	2,000	2,337	2,000	2,000	2,000	-	0.00%
038	Plymouth Station	15,846	30,950	14,100	30,010	14,100	27,900	27,900	13,800	97.87%
101-02-039-012	Fall Mtn Janitor	2,400	2,400	2,400	2,400	2,400	2,400	2,400	-	0.00%
101-02-039-040	Heat	3,463	5,000	5,000	3,805	5,000	5,000	5,000	-	0.00%
101-02-039-041	Electricity, Gas & Water	5,498	4,800	4,300	5,657	4,300	5,700	5,700	1,400	32.56%
101-02-039-042	Telephone	881	1,000	1,000	1,094	1,000	1,000	1,000	-	0.00%
039	Fall Mountain Station	12,242	13,200	12,700	12,956	12,700	14,100	14,100	1,400	11.02%
101-03-026-001	Salary-Building Maintenance	39,057	46,821	46,821	47,772	-	-	-	-	0.00%
101-03-026-003	Salary- Custodian	43,064	44,449	44,449	19,513	46,000	45,035	45,035	(965)	-2.10%
101-03-026-005	Salary- O/T	4,481	4,000	4,000	2,210	2,000	2,000	2,000	-	0.00%
101-03-026-007	Longevity Pay	-	525	525	425	325	425	425	100	30.77%
101-03-026-008	Personal Protective Equipment	778	750	750	-	500	500	500	-	0.00%
101-03-026-013	Service Contracts	18,743	20,000	20,000	22,650	20,000	20,000	20,000	-	0.00%
101-03-026-019	Employee Safety Committee	409	-	-	349	-	-	-	-	0.00%
101-03-026-021	Repairs	23,850	20,000	20,000	13,743	20,000	20,000	20,000	-	0.00%
101-03-026-022	Supplies	6,007	5,000	5,000	6,816	10,000	8,000	8,000	(2,000)	-20.00%
101-03-026-040	Heat	26,055	32,000	32,000	27,250	30,000	30,000	30,000	-	0.00%
101-03-026-041	Electricity	48,682	50,000	50,000	44,686	50,000	45,000	45,000	(5,000)	-10.00%
101-03-026-042	Telephone	60,019	70,000	70,000	20,166	30,000	25,000	25,000	(5,000)	-16.67%
101-03-026-043	Water	4,439	4,000	4,000	4,374	4,000	4,500	4,500	500	12.50%
026	Town Hall Maintenance	275,583	297,545	297,545	209,953	212,825	200,460	200,460	(12,365)	-5.81%
101-03-030-031	Hydrant Rentals	426,742	366,000	366,000	378,597	375,000	400,000	400,000	25,000	6.67%
101-03-030-041	Street Lights	206,467	212,000	212,000	187,142	89,471	60,000	60,000	(29,471)	-32.94%
101-03-030-042	Telephone	5,555	5,000	5,000	3,097	5,000	5,000	5,000	-	0.00%
030	Utilities	638,764	583,000	583,000	568,836	469,471	465,000	465,000	(4,471)	-0.95%
101-03-040-004	Salaries - Seasonal Employees	-	-	-	-	-	1,000	1,000	1,000	100.00%
101-03-040-005	Salaries OT	72,619	95,000	95,000	94,353	95,000	95,000	95,000	-	0.00%
101-03-040-012	Contract Services	29,660	30,000	30,000	24,545	30,000	50,000	55,000	25,000	83.33%
101-03-040-020	Supplies & Equipment	11,246	12,000	12,000	13,647	12,000	12,000	12,000	-	0.00%
101-03-040-030	Mailbox Damage	658	350	350	25	350	500	500	150	42.86%
101-03-040-046	Salt & Sand	245,304	250,000	250,000	233,554	250,000	245,000	245,000	(5,000)	-2.00%
040	Snow Removal	359,486	387,350	387,350	366,125	387,350	403,500	408,500	21,150	5.46%
101-03-041-001	Salary- Superintendent	71,790	66,248	66,248	70,269	66,248	66,248	66,248	-	0.00%
101-03-041-003	Wages FT	409,894	455,000	455,000	347,196	312,000	365,000	312,000	-	0.00%
101-03-041-005	Wages Overtime	23,028	20,000	20,000	18,900	15,000	22,000	15,000	-	0.00%
101-03-041-006	Call in Pay	6,500	6,500	6,500	6,250	6,500	6,500	6,500	-	0.00%
101-03-041-007	Longevity Pay	2,950	3,300	3,300	2,550	2,550	1,950	1,950	(600)	-23.53%
101-03-041-008	Unused Vacation	-	8,000	8,000	12,322	5,000	7,500	7,500	2,500	50.00%
101-03-041-012	Contract Services	80,187	105,000	105,000	95,278	100,000	100,000	100,000	-	0.00%
101-03-041-015	Conferences & Memberships	-	-	-	20	250	250	250	-	0.00%
101-03-041-020	Supplies	43,700	49,000	105,000	43,688	100,000	75,000	75,000	(25,000)	-25.00%
101-03-041-021	Education/Training	1,225	2,000	2,000	376	2,000	1,000	1,000	(1,000)	-50.00%
101-03-041-022	Repairs	377	4,000	4,000	-	5,000	5,000	5,000	-	0.00%
101-03-041-030	Street Signs	11,190	12,000	12,000	9,730	12,000	12,000	12,000	-	0.00%
101-03-041-034	Meal Allowance	1,430	2,000	2,000	2,420	2,000	2,000	2,000	-	0.00%
101-03-041-035	Clothing Allowance	13,800	16,000	16,000	12,124	14,000	15,000	15,000	1,000	7.14%
101-03-041-040	Heat	14,370	11,000	11,000	4,275	15,000	6,000	6,000	(9,000)	-60.00%
101-03-041-041	Electricity	2,885	2,500	2,500	2,290	3,000	3,000	3,000	-	0.00%
101-03-041-042	Telephone/Cable	1,587	1,200	1,200	1,613	1,600	1,600	1,600	-	0.00%
101-03-041-043	Water	459	500	500	580	500	650	650	150	30.00%
101-03-041-051	Environmental Compliance	14,036	7,000	7,000	10,259	10,000	10,000	10,000	-	0.00%
101-03-041-052	Safety	5,942	8,000	8,000	3,488	8,000	8,000	8,000	-	0.00%
041	Highway Department	705,350	779,248	835,248	643,629	680,648	708,698	648,698	(31,950)	-4.69%
101-03-043-012	Contract Services	3,724	8,000	3,000	12,858	10,000	10,000	10,000	-	0.00%
101-03-043-020	Repairs	1,959	7,000	7,000	3,404	10,000	10,000	10,000	-	0.00%

2019 - 2020 ESTIMATED EXPENSES

Account Number	Description	FY 2017	Amended	Original	FY 2018	FY 2019	FY 2020	FY 2020	2020 BOF Recommend	
		Actual	FY 2018 Budget	FY 2018 Budget	Actual	Budget	Mayor Recommend	BOF Recommend	vs. 2019 Budget Change	%Change
101-03-043-040	Heat	2,014	3,000	3,000	3,852	3,000	4,500	4,500	1,500	50.00%
101-03-043-041	Electricity	2,685	2,500	2,500	3,418	2,500	4,000	4,000	1,500	60.00%
101-03-043-043	Water	-	300	300	35	300	300	300	-	0.00%
101-03-043-045	Sewer Use Fees (Town Wide)	32,704	33,000	33,000	36,300	36,300	40,000	40,000	3,700	10.19%
101-03-043-046	Fall Mtn Pump Station	2,298	2,700	2,700	2,298	2,500	2,500	2,500	-	0.00%
101-03-043-099	Dam Maint/ Inspections	2,900	7,500	7,500	-	7,500	5,000	5,000	(2,500)	-33.33%
043	Facilities	48,284	64,000	59,000	62,165	72,100	76,300	76,300	4,200	5.83%
101-03-044-001	Staff Salary	40,892	38,172	38,172	38,172	38,172	38,172	38,938	766	2.01%
101-03-044-005	Wages Overtime - Transfer	24,402	20,000	20,000	21,201	20,000	21,000	21,000	1,000	5.00%
101-03-044-007	Longevity Pay	425	525	525	425	525	525	525	-	0.00%
101-03-044-012	Contract Services	407,866	510,000	460,000	516,896	475,000	550,000	550,000	75,000	15.79%
101-03-044-020	Supplies	4,703	5,000	5,000	250	5,000	5,000	5,000	-	0.00%
101-03-044-021	Repairs	20,429	10,000	10,000	3,068	10,000	10,000	10,000	-	0.00%
101-03-044-031	Dump Rental	7,929	6,500	6,500	1,628	1,500	6,500	6,500	5,000	333.33%
101-03-044-041	Electricity	5,319	5,500	5,500	5,502	5,500	5,500	5,500	-	0.00%
101-03-044-042	Telephone	577	1,400	1,400	1,511	1,000	1,000	1,000	-	0.00%
101-03-044-043	Water	211	200	200	169	250	250	250	-	0.00%
101-03-044-049	Tire Disposal	3,600	4,000	4,000	2,800	5,000	5,000	5,000	-	0.00%
101-03-044-050	Environmental Compliance	3,300	3,500	3,500	2,884	3,000	3,500	3,500	500	16.67%
101-03-044-051	Landfill Testing	17,398	12,000	12,000	13,741	12,000	14,000	14,000	2,000	16.67%
044	Transfer Station	537,051	616,797	566,797	608,248	576,947	660,447	661,213	84,266	14.61%
101-03-046-001	Salary P.W. Director	73,528	77,267	77,267	77,272	78,426	79,602	79,602	1,176	1.50%
101-03-046-002	Salary - Secretary	49,945	-	-	-	-	-	-	-	0.00%
101-03-046-003	Engineering Tech	-	55,000	55,000	-	-	-	-	-	0.00%
101-03-046-005	Overtime/PT Help	491	1,000	1,000	-	1,000	-	-	(1,000)	-100.00%
101-03-046-007	Longevity Pay	-	-	-	-	200	200	200	-	0.00%
101-03-046-012	Contract Services	11,460	5,000	5,000	1,500	5,000	6,000	6,000	1,000	20.00%
101-03-046-014	Advertising	829	1,200	1,200	242	1,500	2,000	2,000	500	33.33%
101-03-046-015	Conference & Memberships	130	1,000	1,000	-	1,000	500	500	(500)	-50.00%
101-03-046-018	Office Supplies	1,463	1,000	1,000	897	1,500	1,000	1,000	(500)	-33.33%
046	Public Works Directors Office	137,845	141,467	141,467	79,911	88,626	89,302	89,302	676	0.76%
101-03-047-001	Salary - Mechanic	-	68,286	68,286	69,537	68,286	68,286	69,659	1,373	2.01%
101-03-047-003	Wages - Assistant	72,082	-	-	-	-	-	57,920	57,920	100.00%
101-03-047-005	Wages OT/PT Help	2,954	2,000	2,000	2,747	3,000	3,000	3,000	-	0.00%
101-03-047-007	Longevity	-	-	-	200	-	400	400	400	100.00%
101-03-047-011	Education/Training	-	1,000	1,000	700	1,000	1,000	1,000	-	0.00%
101-03-047-018	Office Supplies	32	500	500	259	500	500	500	-	0.00%
101-03-047-019	Contract Services	4,659	-	-	-	-	-	-	-	0.00%
101-03-047-020	Repairs & Supplies	594	-	-	2,277	-	-	-	-	0.00%
101-03-047-021	Fleet Preventative Maint	9,761	10,000	10,000	184	10,000	10,000	10,000	-	0.00%
101-03-047-022	Fleet Repairs	159,486	125,000	125,000	143,756	125,000	145,000	145,000	20,000	16.00%
101-03-047-023	Repairs	9,492	10,000	10,000	11,680	10,000	5,000	5,000	(5,000)	-50.00%
101-03-047-024	Crane/Lift Inspection	-	1,500	1,500	834	1,500	2,000	2,000	500	33.33%
101-03-047-034	Tool Allowance	-	312	312	-	625	625	625	-	0.00%
101-03-047-040	Heat	9,870	11,000	11,000	8,310	10,000	10,000	10,000	-	0.00%
101-03-047-041	Electricity	11,911	11,000	11,000	4,328	12,000	5,000	5,000	(7,000)	-58.33%
101-03-047-042	Telephone	1,750	3,000	3,000	1,876	2,000	2,000	2,000	-	0.00%
101-03-047-043	Water	558	500	500	513	500	500	500	-	0.00%
101-03-047-044	Gas & Oil	123,813	150,000	150,000	129,929	150,000	135,000	135,000	(15,000)	-10.00%
101-03-047-049	Tires & Tubes	21,723	24,000	24,000	26,337	24,000	28,000	28,000	4,000	16.67%
101-03-047-051	Environmental Compliance	-	5,000	5,000	4,100	5,000	5,000	5,000	-	0.00%
047	Maintenance Garage	428,685	423,098	423,098	407,568	423,411	421,311	480,604	57,193	13.51%
101-03-051-001	Salary Building Inspector	64,677	64,958	64,958	65,021	64,958	64,958	64,958	-	0.00%
101-03-051-004	Code Enforce Meeting Secretary	1,275	700	700	894	1,500	1,500	1,500	-	0.00%
101-03-051-005	Overtime	890	2,000	2,000	141	1,000	1,000	1,000	-	0.00%
101-03-051-007	Longevity	475	375	375	700	375	375	375	-	0.00%
101-03-051-012	Contract Services	-	1,000	1,000	-	1,000	500	500	(500)	-50.00%
101-03-051-015	Conferences & Memberships	40	500	500	65	500	500	500	-	0.00%
101-03-051-017	Reference Manuals	1,482	1,000	1,000	-	1,000	1,000	1,000	-	0.00%
101-03-051-018	Office Supplies	203	300	300	92	300	300	300	-	0.00%
101-03-051-019	Permit Application Fees	7,790	7,000	6,000	10,850	6,000	10,000	10,000	4,000	66.67%
101-03-051-020	Personal Protective Equipment	-	300	300	-	300	300	300	-	0.00%
101-03-051-021	Wireless Charges	750	600	600	723	600	750	750	150	25.00%
051	Building Department	77,583	78,733	77,733	78,485	77,533	81,183	81,183	3,650	4.71%

2019 - 2020 ESTIMATED EXPENSES

Account Number	Description	FY 2017	Amended	Original	FY 2018	FY 2019	FY 2020	FY 2020	2020 BOF Recommend	
		Actual	FY 2018	FY 2018			Mayor	BOF	vs. 2019 Budget	%Change
			Budget	Budget	Actual	Budget	Recommend	Recommend	Change	%Change
101-04-060-002	HS Commision Secretary	811	1,150	1,000	1,819	1,000	1,000	1,000	-	0.00%
101-04-060-005	Human Services - Advertising	1,300	1,200	1,200	400	1,200	1,500	1,500	300	25.00%
060	Human Services Commission	2,111	2,350	2,200	2,219	2,200	2,500	2,500	300	13.64%
101-04-061-003	Salaries FT	36,891	-	-	-	-	-	-	-	0.00%
101-04-061-012	Contract & Professional Service	17,697	58,750	60,000	45,996	55,500	53,376	53,376	(2,124)	-3.83%
101-04-061-015	Dues & Subscriptions	550	950	950	-	-	-	-	-	0.00%
101-04-061-018	Office Supplies	118	200	200	-	200	-	-	(200)	-100.00%
101-04-061-021	Staff Education	169	225	225	-	-	-	-	-	0.00%
061	Human Services	55,425	60,125	61,375	45,996	55,700	53,376	53,376	(2,324)	-4.17%
101-04-062-012	Contractual Services-Torr Area	65,289	64,735	64,735	64,735	64,385	64,215	64,215	(170)	-0.26%
101-04-062-026	Hepatitis B Vaccine	2,171	2,100	1,000	2,035	2,500	2,500	2,500	-	0.00%
062	Health	67,460	66,835	65,735	66,770	66,885	66,715	66,715	(170)	-0.25%
101-04-065-020	Repairs & Supplies	969	1,000	1,000	60	1,000	1,000	1,000	-	0.00%
101-04-065-035	Service Contracts	6,797	7,500	7,500	7,411	7,500	7,500	7,500	-	0.00%
101-04-065-037	C/Med Assessment	9,867	10,165	10,165	10,165	10,517	10,490	10,490	(27)	-0.26%
101-04-065-040	Heat	5,422	5,000	5,000	4,662	5,000	5,000	5,000	-	0.00%
101-04-065-041	Electricity	14,852	12,000	12,000	13,455	12,000	14,000	14,000	2,000	16.67%
101-04-065-042	Telephone	2,606	4,000	4,000	3,599	4,000	4,000	4,000	-	0.00%
101-04-065-043	Water	2,409	2,600	2,600	1,644	2,600	2,600	2,600	-	0.00%
065	Ambulance Corps	42,922	42,265	42,265	40,995	42,617	44,590	44,590	1,973	4.63%
101-04-066-012	North Central Health	857	860	860	857	860	857	857	(3)	-0.35%
066	No. Central Mental Health	860	860	860	857	860	857	857	(3)	-0.35%
101-04-067-001	Dial a Ride Vehicle Maint	2,141	10,000	10,000	4,773	5,000	2,500	2,500	(2,500)	-50.00%
101-04-067-012	Elderly Transport - Dial a Ride	26,368	37,500	37,500	23,630	30,000	30,000	30,000	-	0.00%
067	Elderly Transportation	28,509	47,500	47,500	28,404	35,000	32,500	32,500	(2,500)	-7.14%
101-05-070-001	Salary Librarian	66,064	65,775	65,775	25,236	65,775	65,775	65,775	-	0.00%
101-05-070-003	Salary Staff	147,055	148,698	148,698	144,378	150,928	153,192	153,192	2,264	1.50%
101-05-070-004	Salary P/T	66,644	77,140	77,140	54,668	40,242	56,522	56,522	16,280	40.46%
101-05-070-005	Salary OT	-	200	200	-	200	200	200	-	0.00%
101-05-070-007	Longevity	375	375	375	-	-	-	-	-	0.00%
101-05-070-012	Automated Services	39,729	39,730	39,730	38,852	40,922	42,544	42,544	1,622	3.96%
101-05-070-013	Service Contracts	13,262	18,500	18,500	15,507	19,055	18,706	18,706	(349)	-1.83%
101-05-070-015	Conferences & Memberships	1,918	2,250	2,250	1,145	2,250	2,100	2,100	(150)	-6.67%
101-05-070-016	Expenses Misc.	3,469	3,500	3,500	465	3,500	3,500	3,500	-	0.00%
101-05-070-017	Printer/Copier Supplies	827	-	-	-	-	-	-	-	0.00%
101-05-070-018	Office Supplies	3,752	4,400	4,400	913	4,400	3,500	3,500	(900)	-20.45%
101-05-070-019	Postage	-	500	500	270	500	400	400	(100)	-20.00%
101-05-070-020	Repairs & Supplies	10,101	13,500	13,500	8,049	13,500	13,750	13,750	250	1.85%
101-05-070-021	Education	150	150	150	-	150	150	150	-	0.00%
101-05-070-040	Heat	10,694	7,000	7,000	8,508	11,000	11,000	11,000	-	0.00%
101-05-070-041	Electricity	31,902	23,950	23,950	29,669	32,000	32,000	32,000	-	0.00%
101-05-070-042	Telephone	1,596	2,000	2,000	802	2,000	1,000	1,000	(1,000)	-50.00%
101-05-070-043	Water	664	600	600	613	600	650	650	50	8.33%
101-05-070-053	Audio Visual Materials	9,100	9,000	9,000	4,930	9,000	9,000	9,000	-	0.00%
101-05-070-054	Books	48,888	53,000	53,000	32,183	49,160	49,160	49,160	-	0.00%
101-05-070-055	Periodicals	3,023	3,000	3,000	2,776	3,000	3,000	3,000	-	0.00%
070	Terryville Library	459,213	473,268	473,268	368,963	448,182	466,149	466,149	17,967	4.01%
101-05-071-037	Plymouth Library Contribution	22,000	22,000	22,000	10,000	7,333	7,000	-	(7,333)	-100.00%
071	Plymouth Library	22,000	22,000	22,000	10,000	7,333	7,000	-	(7,333)	-100.00%
101-06-080-001	Salary Director	54,700	54,054	54,054	54,559	54,054	54,054	54,054	-	0.00%
101-06-080-002	Meeting Secretary	-	1,500	1,500	1,056	1,500	1,200	1,200	(300)	-20.00%
101-06-080-003	Salary FT	95,124	95,680	95,680	96,034	98,072	98,072	98,072	-	0.00%
101-06-080-005	Salaries - Overtime	2,374	3,000	3,000	936	3,000	3,000	3,000	-	0.00%
101-06-080-006	Salary - Camp Coordinator	7,230	12,000	12,000	7,819	12,000	12,000	12,000	-	0.00%
101-06-080-007	Longevity Pay	-	850	850	-	1,100	1,100	1,100	-	0.00%
101-06-080-008	Salary PT - Park	7,330	14,000	14,000	17,969	14,000	18,000	18,000	4,000	28.57%
101-06-080-009	Salary PT - Rec	21,775	32,000	32,000	22,287	30,000	30,000	30,000	-	0.00%
101-06-080-010	Contract Services - Park	3,495	5,000	5,000	2,895	3,000	3,000	3,000	-	0.00%
101-06-080-011	Contract Services - Rec	18,642	15,000	15,000	9,370	14,000	14,000	14,000	-	0.00%
101-06-080-014	Advertising	-	200	200	-	200	200	750	550	275.00%
101-06-080-015	Conference & Memberships	669	750	750	99	750	750	750	-	0.00%
101-06-080-018	Office Supplies	-	250	250	-	250	250	250	-	0.00%

2019 - 2020 ESTIMATED EXPENSES

Account Number	Description	FY 2017	Amended	Original	FY 2018	FY 2019	FY 2020	FY 2020	2020 BOF Recommend	
		Actual	FY 2018 Budget	FY 2018 Budget	Actual	Budget	Mayor Recommend	BOF Recommend	Change	%Change
101-06-080-020	Maintenance Repairs	1,820	2,000	2,000	1,523	2,000	2,000	2,000	-	0.00%
101-06-080-023	Supplies - Park	8,417	7,500	7,500	5,978	7,500	7,500	7,500	-	0.00%
101-06-080-024	Supplies - Rec	7,240	6,000	6,000	8,156	6,000	6,000	7,500	1,500	25.00%
101-06-080-026	Equipment - Park	884	2,500	2,500	4,173	2,500	2,500	2,500	-	0.00%
101-06-080-027	Equipment - Rec	5,277	5,000	5,000	6,200	4,000	4,000	6,000	2,000	50.00%
101-06-080-030	Field Trips - Rec	1,940	6,000	6,000	4,333	6,000	6,000	6,000	-	0.00%
101-06-080-031	Rentals - Park	1,515	5,000	5,000	1,633	5,000	3,500	3,500	(1,500)	-30.00%
101-06-080-032	School Rentals - Rec	7,200	9,000	9,000	7,605	9,000	9,000	9,000	-	0.00%
101-06-080-040	Officials - referees	-	5,000	5,000	4,250	6,000	6,000	6,000	-	0.00%
101-06-080-041	Electricity	2,626	2,500	2,500	1,822	2,500	2,500	2,500	-	0.00%
101-06-080-042	Safety - OSHA	252	500	500	-	-	-	-	-	0.00%
101-06-080-043	Water	108	750	750	541	750	750	750	-	0.00%
101-06-080-046	Grant Expenditures	-	-	-	4,750	-	10,000	10,000	10,000	100.00%
101-06-080-047	Uncollectible Reg Fees	-	500	500	-	500	-	-	(500)	-100.00%
101-06-080-048	Waived Registration Fees	364	500	500	-	500	-	-	(500)	-100.00%
101-06-080-049	Lake Winfield/PRRA herbicides	-	5,000	5,000	3,000	3,000	3,000	3,500	500	16.67%
101-06-080-050	Trans-Rec Exp to Revolving Fund	(69,775)	(90,000)	(90,000)	(67,706)	(87,000)	(97,000)	(100,500)	(13,500)	15.52%
080	Recreation Services	179,207	202,034	202,034	199,282	200,176	201,376	202,426	2,250	1.12%
101-07-090-099	Bonding Costs	-	56,000	10,000	62,361	77,250	-	-	(77,250)	-100.00%
101-07-090-111	School Facilities - 2010 Issue	219,650	201,300	201,300	201,300	179,400	156,900	156,900	(22,500)	-12.54%
101-07-090-112	School Facilities - 2012 Issue	49,156	43,156	43,156	43,156	36,156	28,156	28,156	(8,000)	-22.13%
101-07-090-113	School Facil - 2014 Refunding	68,320	59,360	59,360	59,360	52,290	45,350	45,350	(6,940)	-13.27%
101-07-090-117	Water Lines - 2012 Issue	19,900	17,500	17,500	17,500	14,700	11,500	11,500	(3,200)	-21.77%
101-07-090-118	Water Lines - 2014 Refunding	18,430	16,066	16,066	16,065	14,185	12,326	12,326	(1,859)	-13.11%
101-07-090-120	Leases & Short Term Financing	8,099	8,198	8,198	3,240	28,367	27,770	27,770	(597)	-2.10%
101-07-090-125	BANS	29,800	56,000	56,000	53,900	96,539	-	-	(96,539)	-100.00%
101-07-090-131	General/Roads - 2010 Issue	21,663	19,737	19,737	19,738	17,638	15,638	15,638	(2,000)	-11.34%
101-07-090-132	General/Roads - 2012 Issue	129,788	114,188	114,188	114,188	95,988	75,188	75,188	(20,800)	-21.67%
101-07-090-133	General/Roads - 2013 Issue	61,875	56,876	56,876	56,875	51,875	46,563	46,563	(5,312)	-10.24%
101-07-090-134	General/Roads - 2018 Issue	-	-	-	-	129,375	262,850	262,850	133,475	103.17%
090	Interest Payments	626,680	648,381	602,381	647,681	793,763	682,241	682,241	(111,522)	-14.05%
101-07-091-111	School Facilities - 2010 Issue	510,000	535,000	535,000	535,000	560,000	565,000	565,000	5,000	0.89%
101-07-091-112	School Facilities - 2012 Issue	200,000	200,000	200,000	200,000	200,000	200,000	200,000	-	0.00%
101-07-091-113	School Facil - 2014 Refunding	360,000	356,000	356,000	356,000	351,000	343,000	343,000	(8,000)	-2.28%
101-07-091-117	Water Lines - 2012 Issue	80,000	80,000	80,000	80,000	80,000	80,000	80,000	-	0.00%
101-07-091-118	Water Lines - 2014 Refunding	95,000	94,000	94,000	94,000	94,000	92,000	92,000	(2,000)	-2.13%
101-07-091-120	Leases & Short Term Finances	205,827	202,766	202,766	202,377	285,370	276,169	321,169	35,799	12.54%
101-07-091-131	General/Roads - 2010 Issue	55,000	55,000	50,000	55,000	50,000	50,000	50,000	-	0.00%
101-07-091-132	General/Roads - 2012 Issue	520,000	520,000	520,000	520,000	520,000	520,000	520,000	-	0.00%
101-07-091-133	General/Roads - 2013 Issue	250,000	250,000	250,000	250,000	250,000	250,000	250,000	-	0.00%
new account	General/Roads - 2018 Issue	-	-	-	-	-	-	-	-	0.00%
091	Principal Payments	2,275,827	2,292,766	2,287,766	2,292,377	2,390,370	2,376,169	2,421,169	30,799	1.29%
101-08-024-001	Salary-Planner	74,901	74,298	74,298	73,999	74,298	74,298	74,298	-	0.00%
101-08-024-002	Salary-Meeting Secretary	1,919	2,800	2,800	2,594	2,300	2,300	2,300	-	0.00%
101-08-024-004	Salary-Enforcement Ofc.	40,754	47,638	47,638	40,817	39,638	39,638	39,638	-	0.00%
101-08-024-005	Salary - Enf Officer - OT	-	500	500	-	500	500	500	-	0.00%
101-08-024-007	Longevity	-	-	-	-	250	250	250	-	0.00%
101-08-024-012	Contract Services	800	2,000	2,000	-	2,000	2,000	2,000	-	0.00%
101-08-024-013	Map Revisions	-	350	350	-	350	350	350	-	0.00%
101-08-024-014	Advertising	2,743	3,500	3,500	2,092	2,500	2,500	2,500	-	0.00%
101-08-024-015	Conference & Memberships	316	800	800	288	800	1,000	1,000	200	25.00%
101-08-024-016	Naugatuck Valley Council	4,444	4,578	4,578	4,687	4,578	5,925	5,925	1,347	29.42%
101-08-024-017	Printing	144	400	400	-	400	400	400	-	0.00%
101-08-024-018	Office Supplies	681	600	600	259	600	540	540	(60)	-10.00%
101-08-024-019	NW Cons. District	2,080	2,080	2,080	2,080	2,080	2,080	2,080	-	0.00%
101-08-024-020	Wireless Charges	-	-	-	-	200	200	200	-	0.00%
101-08-024-021	Education	-	550	550	-	550	700	700	150	27.27%
024	Planning & Zoning - Land Use	128,782	140,094	140,094	651	131,044	132,681	132,681	1,637	1.25%
101-08-025-002	Salary- Secretary	651	1,550	1,550	1,435	1,000	1,500	1,500	500	50.00%
101-08-025-016	Expenses- ZBA	278	2,000	2,000	727	1,500	1,500	1,500	-	0.00%
101-08-025-021	Education/Training	-	200	200	-	200	200	200	-	0.00%
025	Zoning Bd of Appeals	929	3,750	3,750	2,162	2,700	3,200	3,200	500	18.52%
101-08-049-002	Salary- Secretary	2,075	3,000	3,000	2,006	2,500	2,500	2,500	-	0.00%
101-08-049-014	Advertising/Printing	407	1,100	1,100	-	1,100	1,100	1,100	-	0.00%
101-08-049-015	Conferences & Memberships	80	400	400	10	400	400	400	-	0.00%

2019 - 2020 ESTIMATED EXPENSES

Account Number	Description	FY 2017 Actual	Amended FY 2018 Budget	Original FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2020 Mayor Recommend	FY 2020 BOF Recommend	2020 BOF Recommend vs. 2019 Budget	
									Change	%Change
101-08-049-018	Supplies	121	-	-	-	-	-	-	-	0.00%
101-08-049-021	Education	-	200	200	-	200	200	200	-	0.00%
101-08-049-025	Arbor Day	400	400	400	400	400	400	400	-	0.00%
049	Wetlands/Conservation Com	3,083	5,100	5,100	2,416	4,600	4,600	4,600	-	0.00%
101-08-095-081	St Matthew Cemetery	2,000	2,000	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-08-095-082	Hillside Cemetery	2,000	2,000	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-08-095-083	Plymouth Cemetery	2,000	2,000	2,000	2,000	2,000	2,000	2,000	-	0.00%
095	Cemeteries	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-	0.00%
101-08-096-002	Meeting Secretary	1,038	2,500	2,500	650	2,500	2,500	2,500	-	0.00%
101-08-096-016	Expenses	25	200	200	-	200	200	200	-	0.00%
101-08-096-017	Historian	-	300	300	123	300	300	300	-	0.00%
096	Historic Properties	1,063	3,000	3,000	773	3,000	3,000	3,000	-	0.00%
101-08-097-002	Secretary PT	2,038	1,700	1,700	1,594	1,200	1,500	1,500	300	25.00%
101-08-097-012	Contractual Services	10,800	22,000	22,000	10,705	22,000	22,000	22,000	-	0.00%
101-08-097-015	Memberships	600	1,000	1,000	-	1,000	950	950	(50)	-5.00%
101-08-097-016	Expenses	850	2,000	2,000	213	2,000	1,500	1,500	(500)	-25.00%
101-08-097-030	Signs	80	1,000	1,000	-	1,000	2,000	2,000	1,000	100.00%
101-08-097-031	Marketing	-	2,100	2,100	80	2,100	3,600	3,600	1,500	71.43%
097	Economic Development	14,368	29,800	29,800	12,591	29,300	31,550	31,550	2,250	7.68%
101-09-099-016	BD of Education Expenses	23,681,178	24,212,790	24,212,790	23,112,707	24,037,790	24,237,790	24,487,790	450,000	1.87%
099	Board of Education	23,681,178	24,212,790	24,212,790	23,112,707	24,037,790	24,237,790	24,487,790	450,000	1.87%
101-10-100-001	Transfers to Cap Projects	483,146	356,249	458,749	356,249	492,677	783,699	843,221	350,544	71.15%
101-10-100-004	Transfer to HS Building Fund (814)	-	150,000	-	150,000	35,000	35,000	35,000	-	0.00%
101-10-100-104	Transfer to BOE Sinking Fund	70,010	-	-	39,912	-	-	-	-	-
100	Transfers to Other Funds	553,156	506,249	458,749	546,161	527,677	818,699	878,221	350,544	66.43%
101	General Fund	39,475,056	41,029,504	41,025,552	38,784,655	40,992,069	41,509,379	41,844,117	852,048	2.08%

Capital Projects - FY 2019-2020

Department	Project Description	Amount Requested	Amount Recommended	Funding Sources					Total Cost
				General Fund	Town Aid Grant	LOCIP Grant	Municipal Grant	Financed Purchases	
Assessors	Revaluation (Year 1 of 2) \$140,000 total	140,000	50,000	50,000					50,000
Communications	Upgrade Townwide Comm System - Phase 2 (Year 1 of 2)	140,000	70,000	70,000					70,000
Communications	Communications Upgrade - Police Radios - Phase 2	* 45,000	45,000	45,000					45,000
Comptroller	Computer/Technology Upgrades	30,000	25,000	25,000					25,000
Technology	Annual Computer Replacement Program	20,300	15,000	15,000					15,000
Fire Department	Portable Radio Upgrade (Year 1 of 3) \$90,000 total	45,000	30,000	30,000					30,000
Fire Department	Mechanical Exhaust System for Apparatus	265,000	-	-					-
Fire Department	Furnace Replacement (year 2 of 2) \$31,000 total	21,000	21,000	21,000					21,000
Fire Department	Station 2 Generator Replacement	60,000	-	-					-
Library	Replace Carpeting	40,000	20,000	20,000					20,000
Library	Replace Air Handler Units	100,000	-	-					-
Public Works	Salt Containment - Req'd by DEEP (Year 1 of 2) \$300,000 total	200,000	150,000	150,000					150,000
Public Works	Re-paint Maintenance Garage	35,000	-	-					-
Public Works	Excavator	155,000	-	-					-
Public Works	Backhoe	120,000	-	-					-
Public Works	2019 Chevy Colorado - Maintenance Supervisor	30,000	-	-					-
Public Works	Maintenance Garage Vehicle Diagnostic System	12,000	12,000	12,000					12,000
Public Works	Street Sign Replacement	8,000	8,000	8,000					8,000
Public Works	Highway Garage Storage	45,000	-	-					-
Public Works	Town Aid Roads	2,000,000	700,000	191,470	259,972	96,124	152,434		700,000
Public Works	Town Hall Renovations	25,000	20,000	20,000					20,000
Public Works	2 Lawnmowers	18,000	-	-					-
Police	Taser - 5 year Lease (year 2 of 5)	* 8,551	8,551	8,551					8,551
Police	Two Police Cruisers with extended warranties	* 90,000	90,000	90,000					90,000
Police	Twenty Bullet Proof Vests (year 4 of 5) \$20,000 total	4,000	4,000	4,000					4,000
Police	License Plate Reader (year 2 of 2) \$10,000 total	* 5,000	5,000	5,000					5,000
Police	Police Cruiser Vests	* 7,200	7,200	7,200					7,200
Parks and Recreation	Lake Winfield - Re-roof and repairs - Bathhouse/gazebo	10,000	-	-					-
Parks and Recreation	Toro 48" Mower	6,000	6,000	6,000					6,000
Parks and Recreation	Chevy Silverado 2500 w/extended cab and plow	60,000	-	-					-
Parks and Recreation	Replacement - Veterans Playground Basketball Courts	** 65,000	65,000	65,000					65,000
									-
		3,670,051	1,301,751	843,221	259,972	96,124	152,434	-	1,351,751

Short Term Financing of Cap Projects			Original Cost	2019-2020	2020-2021	2021-2022	2022-2023	Total w/out Int	2020 Int
Townwide Security Upgrades)	5 year lease - annual payments FY 15/16 - 19/20		173,958	34,792				34,792	1,411
Engine 7 Replacement - 2017 Ford F450			90,593	30,164				30,164	1,810
Mechanical Broom Sweeper - 5 year lease			235,363	45,690	47,880			93,570	4,484
Communications Upgrade Project - Motorola - 5 year lease			207,327	39,402	41,367	43,431		124,200	6,198
Replacement Front Loader			120,993	28,812	29,938	31,109		89,859	3,513
Street Light Purchase Program			512,105	97,309	99,801	102,356	104,976	404,442	10,354
Ten Wheel Dump Truck Replacement - 7 year lease			315,000	45,000	45,000	45,000	135,000	315,000	incl in princ
	Total		1,655,339	321,169	263,986	221,896	149,976	1,092,027	27,770

* To be funded from Police Extra Duty fund transfer in to general fund (includes \$17,500 in general fund line item 101-02-032-035 for Class A uniforms)
 ** To be funded from Recreation Revolving Fund

*	173,251	
**	65,000	
	238,251	Transfers In

2016 principal payments	34,792
2017 principal payments	83,556
2018 principal payments	161,793
2019 principal payments	283,174
Total Original Cost	1,655,342

FY 2019-2020 Debt Service

	Debt Outstanding - Principal Balance						FY 2020 Debt Service Expense		
	Issue Date	Maturity Date	FY 2020 Principal Beg Balance	FY 2020 Principal Additions	FY 2020 Principal Payments	FY 2020 Principal Ending Balance	FY 2020 Principal Payments	FY 2020 Interest Payments	FY 2020 Total Debt Service
SCHOOL DEBT									
School Refunding	9/30/2010	12/15/2026	5,080,000		565,000	4,515,000	565,000	156,900	721,900
High School Project	7/19/2012	7/15/2024	1,150,000		200,000	950,000	200,000	28,156	228,156
School Refunding	4/22/2014	7/15/2023	1,664,000		343,000	1,321,000	343,000	45,350	388,350
			7,894,000		1,108,000	6,786,000	1,108,000	230,406	1,338,406
GENERAL IMPROVEMENT									
Improvement Refunding	9/30/2010	12/15/2028	500,000		50,000	450,000	50,000	15,638	65,638
Roads/N Main Bridge/Engineering	7/19/2012	7/15/2024	3,080,000		520,000	2,560,000	520,000	75,188	595,188
Roads/N Main Bridge/Engineering	8/30/2013	8/15/2025	1,750,000		250,000	1,500,000	250,000	46,563	296,563
Roads/Firehouse/Town Hall/Charles St	10/24/2018	10/15/2038	6,950,000	-	-	6,950,000	-	262,850	262,850
			12,280,000	-	820,000	11,460,000	820,000	400,239	1,220,239
WATER									
Burr Road/Harwinton Ave Waterline	7/19/2012	7/15/2024	470,000		80,000	390,000	80,000	11,500	91,500
Water Line Refunding	4/22/2014	7/15/2023	451,000		92,000	359,000	92,000	12,326	104,326
			921,000		172,000	749,000	172,000	23,826	195,826
SEWER									
Sewer Issue	8/30/2013	8/15/2025	250,000		50,000	200,000	50,000	6,250	56,250
CWF-458C Denitrification Project	5/1/2016	5/1/2035	956,881		52,214	904,667	52,214	18,661	70,875
			1,206,881	-	102,214	1,104,667	102,214	24,911	127,125
LEASES									
FY 2020 Leases from cap projects			777,023		321,169	455,854	321,169	27,770	348,939
			777,023	-	321,169	455,854	321,169	27,770	348,939
Total Debt including Self Funded - TOP and WPCA			23,078,904	-	2,523,383	20,555,521	2,523,383	707,152	3,230,535
Less Self Funded WPCA Debt - Bonds			1,206,881	-	102,214	1,104,667	102,214	24,911	127,125
			0			-			-
Total Net Debt Service - FY 2019 - Town of Plymouth			21,872,023	-	2,421,169	19,450,854	2,421,169	682,241	3,103,410
			Bonds - TOP			18,995,000	Dept 091	Dept 090	
			Leases			455,854	Total	Total	
						19,450,854	2,376,169	682,241	

Proposed Headcount Summary

Department	FY 2019 Budget	FY 2020 Recommended	Part Time (20 hrs or less)	Full Time (20 hrs or more)
Mayor	2	2		2
Town Council	5	5	5	
Comptroller	4	4	1	3
Treasurer	1	1	1	
Registrar	4	4	4	
Assessor	1	1		1
Board of Assessment Appeals	3	3	3	
Clerical	3	3		3
Tax Collector	1	1		1
Town Clerk	3	2		2
Fire Marshal	4	4	4	
Police Department	23	23		23
Emergency Management	1	1	1	
Animal Control	4	3	3	
Communications	11	13	7	6
Town Hall Facilities	1	1		1
Highway	7	7		7
Transfer Station	1	1		1
Public Works Director	1	1		1
Maintenance Garage	1	2		2
Building Inspector	1	1		1
Terryville Library	11	12	7	5
Parks and Recreation	19	19	16	3
Planning & Zoning	2	2		2

** Season camp help is variable based upon enrollment.

**TOWN OF PLYMOUTH
GRAND LIST COMPARISON
October 1, 2018**

	10/1/2018				10/1/2017		
	GROSS	EXEMPT	NET		GROSS	EXEMPT	NET
REAL ESTATE	629,857,440	3,974,590	625,882,850	REAL ESTATE	629,573,860	4,425,950	625,147,910
PERSONAL PROPERTY	45,318,103	10,362,970	34,955,133	PERSONAL PROPERTY	42,285,269	10,426,190	31,859,079
MOTOR VEHICLE	93,342,305	323,800	93,018,505	MOTOR VEHICLE	90,733,812	552,210	90,181,602
TAX EXEMPT REAL ESTATE	53,931,370	53,931,370	-	TAX EXEMPT REAL ESTATE	53,818,540	53,818,540	-
TOTALS	822,449,218	68,592,730	753,856,488	TOTAL	816,411,481	69,222,890	747,188,591

NET	
CONNECTICUT LIGHT & POWER COMPANY	PUBLIC UTILITY 14426818
CONNECTICUT WATER COMPANY	PUBLIC UTILITY 6676560
YANKEE GAS SERVICE CO	PUBLIC UTILITY 2730790
CITY OF BRISTOL-WATER COMPANY	PUBLIC UTILITY 2604210
SENIOR HOUSING AT QUAIL HOLLOW INC	DEVELOPER 2342000
COOK WILLOW REALTY PARTNERSHIP	DEVELOPER 1832530
INLAND INTERMODAL LLC	PRIVATE UTILITY 1811530
DIMEO TERRYVILLE LLC	PRIVATE INVESTOR 1739930
PLYMOUTH VILLAGE APTS LLC	PRIVATE INVESTOR 1542450
SPICECO PROPERTIES	PRIVATE INVESTOR 1405250

Source: Town of Plymouth Assessor's Office